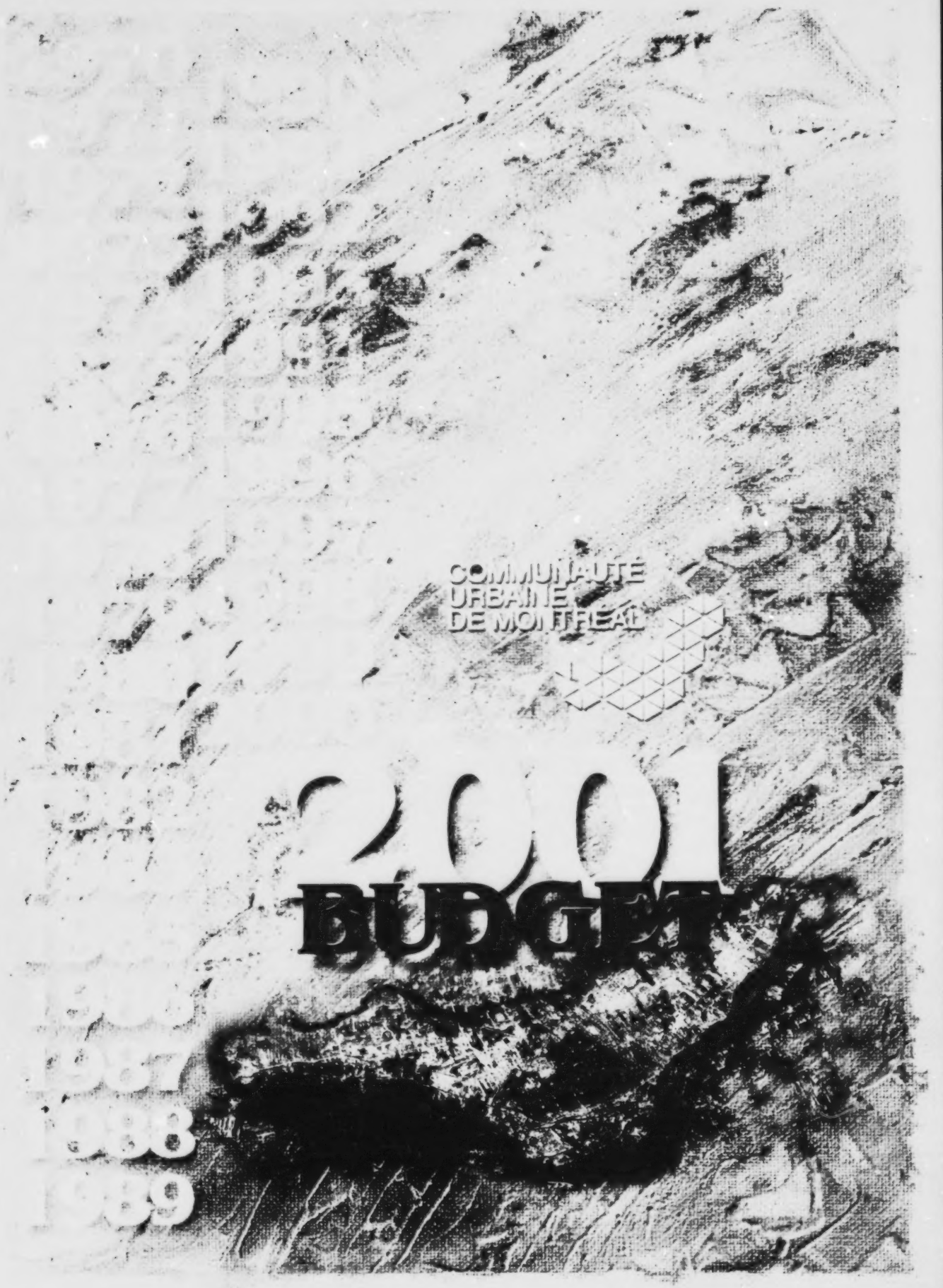
COMMUNAUTÉ
URBAINE
DE MONTRÉAL
BUDGET
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101-01981/

2001 Budget
and
2001 - 2002 - 2003
Capital expenditure program

COMMUNAUTÉ
URBAINE
DE MONTRÉAL

MESSAGE FROM THE CHAIR

I am pleased to present the 2001 Budget of the Communauté urbaine de Montréal.

EXPENDITURES

Overall, the Community's expenditures rise from $1 billion 89.1 million to $1 billion 101.9 million, an increase of $12.8 million or 1.2% compared to the year 2000. This is clearly below the annual rate of inflation.

The budget of the Police Department is up by $ 10.5 million due mainly to the higher total payroll.

The cost of mass transit drops by $7.1 million despite the contribution ot the Société de transport de la Communauté urbaine de Montréal (STCUM) which rises by $5 million to $236.6 million.

The wastewater treatment plant will spend $1.6 million more than in the year 2000, the result of the increase in variable costs and the cost of major upkeep of equipment.

The control of industrial discharge is assigned additional budget appropriations of $2.3 million. However, a large part of this amount ($1.6 million) is returned to the municipalities via revenues arising from the rates levied on industries and businesses which use a good deal of drinking water.

The $1.5 million growth in the budget of the Valuation Department is principally related to the project to acquire and set up a new computer system.

On the whole, the total payroll is 3.5% higher. In large part, this is attributable to the impact of renewal of the collective agreement of police officers. The agreement had expired January 1st 1999. The total payroll of civilian staff reflects and increase stemming from the impact of the collective agreements in force as well as a slight rise in staff to improve the delivery of services, especially in the fields of public security and the environment.

The effect of the staff increase is the following : total strenght (persons/year) is 6,311, or a rise of 55 persons/year, and breaks down as follows : 4,079 police officers and 2,232 civilians.

REVENUES AND CONTRIBUTIONS OF THE MUNICIPALITIES

The growth in revenues is due to a number of elements. Indeed, a new procedure in regard to rates levied with respect to the contestation of assessments will yield $1.4 million. Industries and businesses which use drinking water will pay higher fees of $2.6 million.

The anticipated surplus in the budget of fiscal 2000, up by $5.1 million compared to that of 1999, is carried forward to the 2001 Budget. Finally, refinancing costs financed on the long term are up by $2.4 million

On the other hand, revenues arising from the rates levied for false alarms are down by $2.6 million since the 2000 Budget took into account the new accounting principles (accrual basis).

The Community receives $11.7 million less in subsidies from the Gouvernement du Québec because of the lower financing costs the latter assumes.

To balance the budget, the municipalities of the Communauté urbaine de Montréal must assume an increase of $15.4 million in their contribution. It will rise from $819.7 million in 2000 to $835.1 million in 2001.

In fact, apportionments to the municipalities since 1993 have declined from $897 million to $835 million, down $62 million, or 6.9%, during the eight-year period in question. In constant dollars, the reduction involved is $145 million, or 16.2%, for the same period.

MESSAGE FROM THE CHAIR

The contribution of the municipalities to the 2001 Budget is 75.8%, up 1.9%, while that of the Gouvernement du Québec accounts for 17.7%, down 5.6%.

2001-2002-2003 CAPITAL EXPENDITURES PROGRAM

The 2001-2002-2003 capital expenditures program provides for total expenditures of $41.4 million, $33.8 million of which, or 81.6$, are earmarked for 2001.

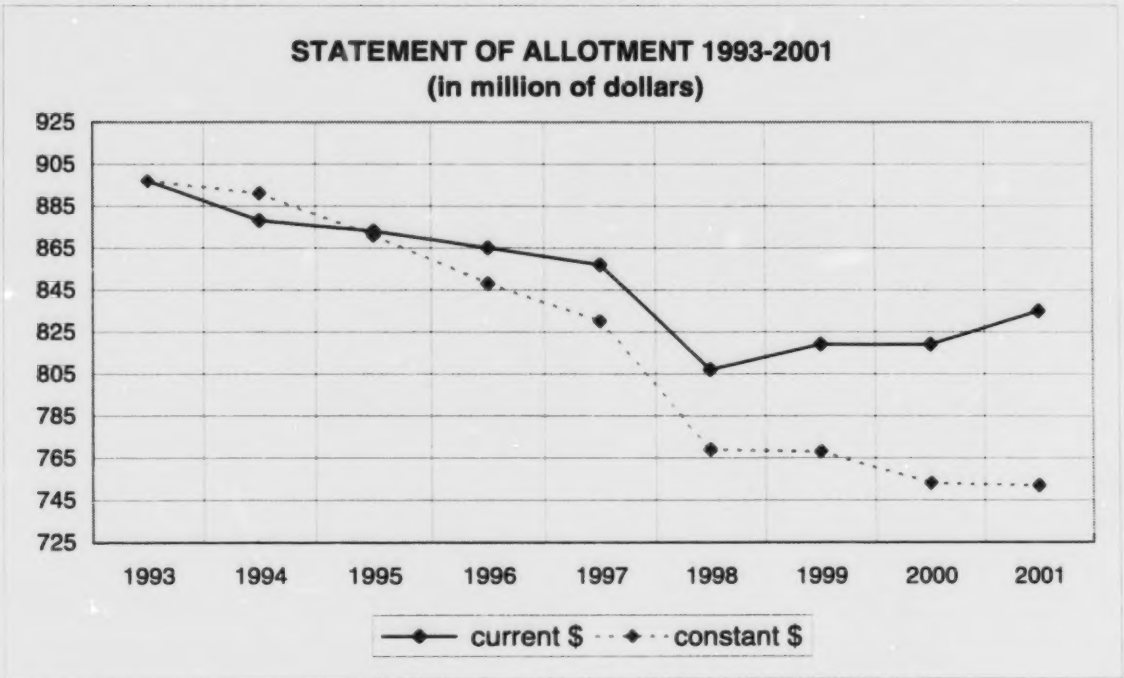
These investments deal with the completion of work related to wastewater treatment and the Métro system, the development of nature park as well as the acquisition and development of the immovables and facilities required to operate the Community including renewal of part of the Police Department's fleet of vehicles.

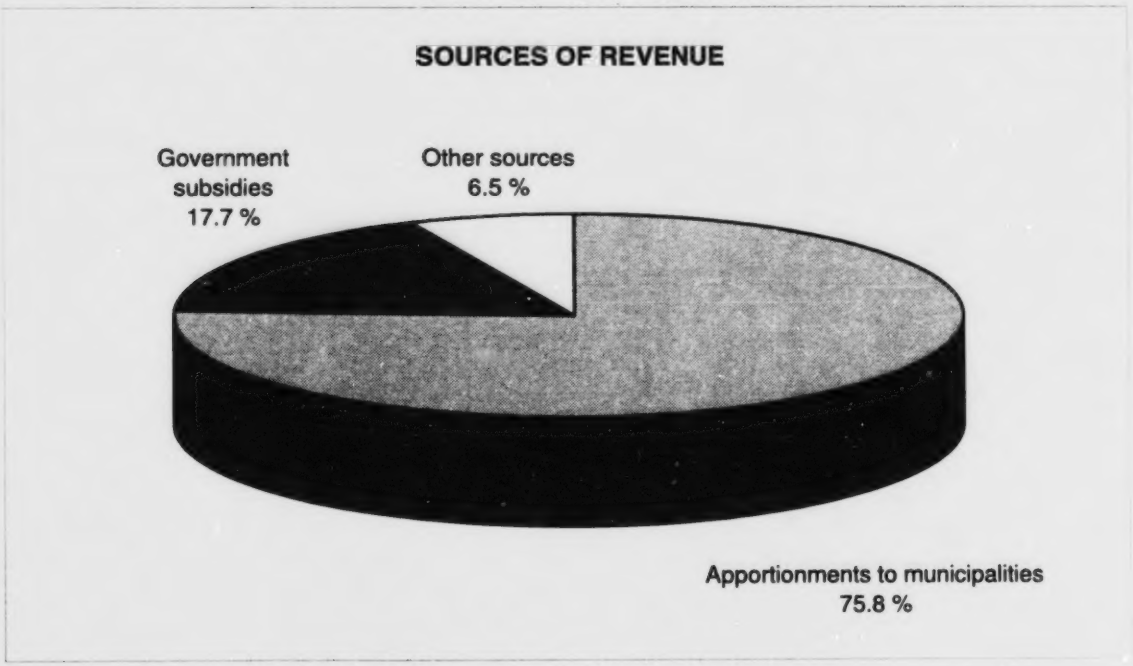
Investments in 2001 will be funded essentially through long-term borrowings and loans from working capital.

CONCLUSION

The Community submits a budget which, while confirming continuance of effective management practices, proposes essential improvements in the provision of services in the key areas of public security, environmental protection and public transport.

These improvements are made while honoring the ongoing commitment and determination of elected representatives to pursue their aim of reducing the tax burden of Island of Montréal taxpayers.

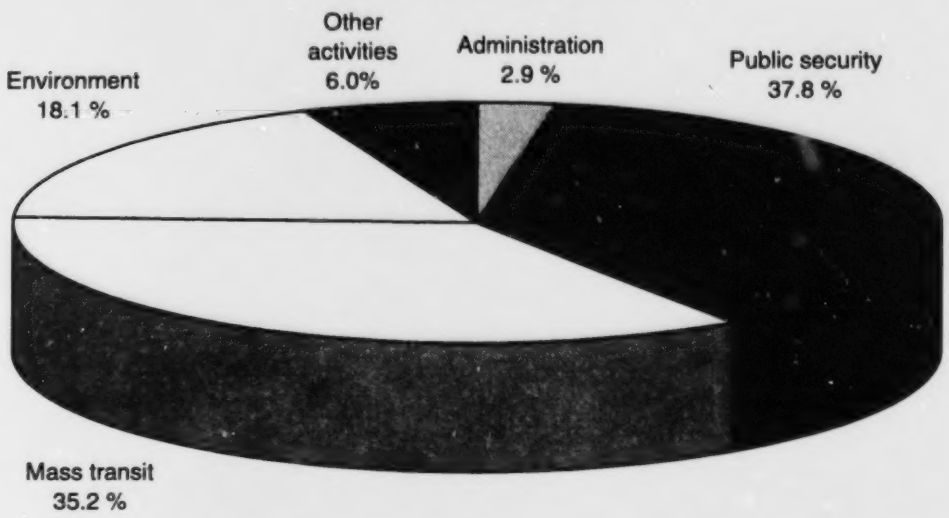

STATEMENT OF ALLOTMENT 1993-2001
(in million of dollars)
925
905
885
865
845
825
805
785
765
745
725
1993
1994
1995
1996
1997
1998
1999
2000
2001
current $
constant $


SOURCES OF REVENUE
Government subsidies 17.7 %
Other sources 6.5 %
Apportionments to municipalities 75.8 %

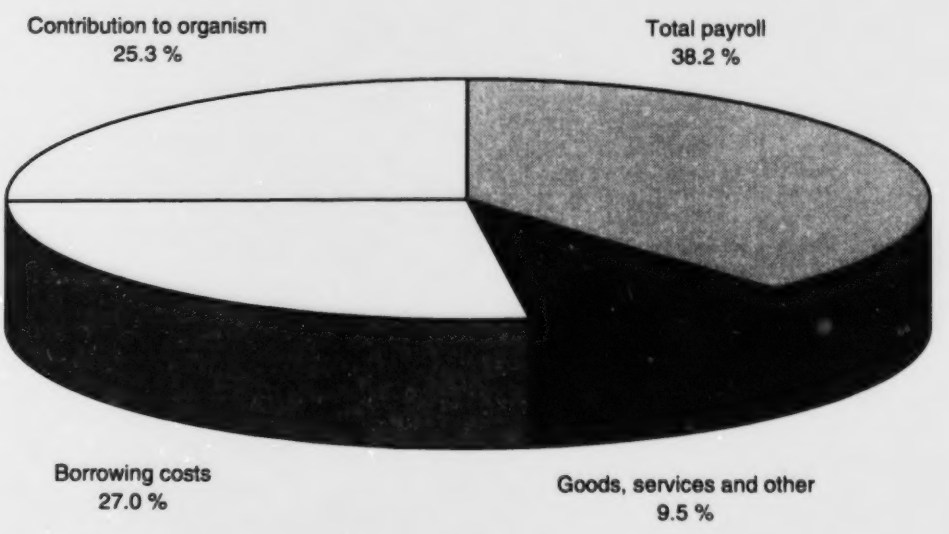
COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
BUDGET ALLOTMENT

EXPENDITURES BY ACTIVITY



EXPENDITURES BY OBJECT



COUNCIL OF THE COMMUNAUTÉ URBAINE DE MONTRÉAL

Chair
Georges Bossé, mayor - *Verdun*

Vice-chair
Pierre Bourque, mayor - *Montréal*

Chair - Executive Committee
Vera Danyluk

Councillors / Ville de Montréal

Michael Applebaum
Carl Baillargeon
Maurice Beauchamp
Kettly Beauregard
Serge-Éric Bélanger
Hasmig Belleli
Sonya Biddle
Philippe Bissonnette
André Cardinal
Jacques Charbonneau
Aimé Charron
Giovanni De Michele
Mary Deros
Jean-Guy Deschamps
Richer Dompierre
Noushig Eloyan
Sammy Forcillo
Jean E. Fortier
Helen Fotopulos
Marcel Grégoire
Hélène Jolicoeur
Sylvain Lachance
Serge Lajeunesse
Pierre Lapointe
Luc Larivée
Denise Larouche
Ivon Le Duc
Gérard Legault
Pierre-Yves Melançon
Marius Minier
Pierre Paquin
Benoît Parent
Colette Paul
Jean-François Plante
Michel Plante
Achille Polcaro
Germain Prégent
Michel Prescott
François Purcell
Marvin Rotrand
Nicole Roy-Arcelin
Anie Samson
Jeremy Searle
Marcel Sévigny
Claire St-Arnaud
Paolo Tamburello
Richard Théorêt
Nicole Thibault
Frank Venneri
Gerry Weiner
Saulie Zajdel

Mayors / Community municipalities

Irving L. Adessky - *Hampstead*
Ovide T. Baciu - *Roxboro*
Jacques Cardinal - *Sainte-Geneviève*
Ricardo Hrtschan - *Mont-Royal*
Edward Janiszewski - *Dollard-des-Ormeaux*
Roy Kemp - *Beaconsfield*
Yvon Labrosse - *Montréal-Est*
Michel Leduc - *LaSalle*
Robert Libman - *Côte St-Luc*
Normand Marinacci - *Île Bizard*
William McCullock - *Lachine*
George McLeish - *Senneville*
William McMurchie - *Pointe-Claire*
John W. Meaney - *Kirkland*
Luis Miranda - *Anjou*
Marcel Morin - *Pierrefonds*
Anne Myles - *Baie d'Urfé*
Bernard Paquet - *Saint-Laurent*
Yves Ryan - *Montréal-Nord*
John A. Simms - *Montréal-Ouest*
Bill Tierney - *Sainte-Anne-de-Bellevue*
Peter F. Trent - *Westmount*
Jérôme Unterberg - *Outremont*
Peter B. Yeomans - *Dorval*
Frank Zampino - *Saint-Léonard*

COMMUNAUTÉ URBAINE DE MONTRÉAL

EXECUTIVE COMMITTEE

Chair

Vera Danyluk

Vice-Chairs*

Jean E. Fortier

Yves Ryan

Members

Georges Bossé

Pierre Bourque

Jacques Charbonneau

Giovanni De Michele

Gérard Legault

William McMurchie

Bernard Paquet

Claire St-Arnaud

Peter F. Trent

Peter B. Yeomans

** Both Vice-Chairs act as first Vice-Chair by turns.*

PERMANENT COMMISSIONS OF THE COUNCIL

Administration and Finance Commission	Planning Commission	Economic Development Commission	Environment Quality Commission	Public Security Commission
Chair	***Chair***	***Chair***	***Chair***	***Chair***
Jean E. Fortier	Bernard Paquet	Gérard Legault	Jacques Charbonneau	Claire St-Arnaud
Vice-chair	***Vice-Chair***	***Vice-Chair***	***Vice-Chair***	***Vice-Chair***
Peter F. Trent	Giovanni De Michele	Peter B. Yeomans	William McMurchie	Yves Ryan
Members	***Members***	***Members***	***Members***	***Members***
Serge-Éric Bélanger	Hasmig Belleli	Roy Kemp	Robert Libman	Irving L. Adessky
Ricardo Hrtschan	Jacques Cardinal	Yvon Labrosse	Normand Marinacci	Serge Lajeunesse
Sylvain Lachance	Aimé Charron	Anne Myles	Michel Plante	Marcel Morin
William McCullock	Luis Miranda	François Purcell	Anie Samson	Benoît Parent
Jérôme Unterberg	Colette Paul	Saulie Zajdel	Bill Tierney	Samir Rizkalla*

*Nominated by the gouvernement du Québec

PERMANENT COMMISSION OF THE COMMUNAUTÉ

CONSEIL DES ARTS
Chair
Maurice Forget

Director General and Secretary
Jacques Cleary

Treasurer
Robert Juneau, CA

MEMBERS OF THE BOARD
SOCIÉTÉ DE TRANSPORT DE LA COMMUNAUTÉ URBAINE DE MONTRÉAL

Chair
Frank Zampino

Vice-Chair
Pierre-Yves Melançon

Members
Ovide T. Baciu
Vera Danyluk
Jean-Guy Deschamps
Yves Leblanc
Ginette Marotte
John W. Meaney
Achille Polcaro

MANAGEMENT STAFF

GENERAL DIRECTION'S DEPARTMENTS

Claude Léger, Director General

Serge Allie, Director - Technical Support

Jean Bélanger, Director - Valuation

Richard Boyer, Director - Taxi Bureau/9-1-1 Emergency Centre

Gaétan Foisy, Internal Auditor

Jacques-Errol Guérin, Director - Land Planning and Development

Jean-Bernard Guindon, Director - Emergency Preparedness Centre

Robert Juneau, CA, Treasurer

Me Nicole Lafond, Secretary of the Communauté

Me Jacqueline Leduc, Director - Legal Services

Réjean Levesque, Director - Wastewater Treatment Plant

Daniel Malo, Director - Corporate Affairs/Information Technology Management

Jacques Robillard, Director - Human Resources

Jean R. Troalen, Director - Air and Water Purification and Food Inspection

POLICE DEPARTMENT

Michel Sarrazin, Director

Robert Montanaro, Deputy Director - Constabulary Branch

Richard McGinnis, Deputy Director - Investigation Branch

Jean-Eudes Collin, Assistant Director - Administration - Constabulary Branch

Pierre-Paul Pichette, Assistant Director - Operational Support - Constabulary Branch

Serge Gascon, Assistant Director - Administration - Investigation Branch

Marc St-Laurent, Assistant Director - Operational Support - Investigation Branch

Diane Bourdeau, Assistant Director - Planning, strategic and budgetary Orientation and Development

Michel Beaudoin, Assistant Director - Assistant to the Director - Corporate Affairs

COMMUNAUTÉ
URBAINE
DE MONTRÉAL

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2001 Budget - Financial activities

2001 BUDGET
FINANCIAL ACTIVITIES
(in thousands of dollars)

	Municipalities	Gouvernement du Québec	2001 Budget	2000 Budget	Variation	
	$	$	$	$	$	%
Revenue						
Apportionment to municipalities						
All municipalities	834,500	-	834,500	818,904	15,596	1.9
Certain municipalities	600	-	600	793	(193)	(24.3)
	835,100	-	835,100	819,697	15,403	1.9
Other revenue from local sources	51,454	18,859	70,313	71,568	(1,255)	(1.8)
Transfers	-	175,961	175,961	184,757	(8,796)	(4.8)
	886,554	194,820	1,081,374	1,076,022	5,352	0.5
Operating expenditures						
General administration	28,979	-	28,979	28,318	661	2.3
Valuation of properties	20,277	-	20,277	18,762	1,515	8.1
Public security	404,496	-	404,496	390,339	14,157	3.6
Mass transit	290,191	60,502	350,693	358,466	(7,773)	(2.2)
Environment	82,711	82,514	165,225	162,590	2,635	1.6
Planning and development	3,608	-	3,608	3,729	(121)	(3.2)
Recreation and culture	26,857	95	26,952	26,099	853	3.3
Reserve for expenditures not provided for and claims	6,879	3,000	9,879	8,461	1,418	16.8
	863,998	146,111	1,010,109	996,764	13,345	1.3
Other financial activities						
Principal reimbursements - long-term debt	43,647	70,080	113,727	54,458	59,269	n/a
Principal reimbursements - working capital fund	6,451	-	6,451	10,791	(4,340)	(40.2)
Transfer to investment activities	3,327	-	3,327	3,517	(190)	(5.4)
	917,423	216,191	1,133,614	1,065,530	68,084	6.4
Result of financial activities before appropriations	(30,869)	(21,371)	(52,240)	10,492	(62,732)	n/a
Appropriations						
Non allocated surplus	16,242	-	16,242	10,539	5,703	54.1
Excess and insufficiency of apportionment	798	-	798	1,450	(652)	(45.0)
Reserved funds						
Transfer from sinking fund	40,425	63,933	104,358	45,495	58,863	n/a
Transfer to sinking fund	(28,642)	(44,006)	(72,648)	(69,026)	(3,622)	5.2
Subtotal - Appropriations	28,823	19,927	48,750	(11,542)	60,292	n/a
Result before long-term financing	(2,046)	(1,444)	(3,490)	(1,050)	(2,440)	n/a
Refinancing charges financed by long-term debt	2,046	1,444	3,490	1,050	2,440	n/a
Net result	-	-	-	-	-	-

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
REVENUE AND APPROPRIATIONS
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation		2000 Forecast
	$	$	$	%	$
Apportionment to municipalities					
Apportionment for General expenditures	**541,913**	531,423	10,490	2.0	531,423
Apportionment for Mass transit expenditures	**292,587**	287,481	5,106	1.8	287,481
	834,500	818,904	15,596	1.9	818,904
Apportionment to certain municipalities	**600**	793	(193)	(24.3)	793
Total of apportionment to municipalities	**835,100**	819,697	15,403	1.9	819,697
Other revenue from local sources					
Services delivered					
General administration	**3,929**	3,273	656	20.0	3,955
Valuation of properties	**1,505**	85	1,420	n/a	298
Public security	**16,012**	16,149	(137)	(0.8)	15,707
Mass transit	**333**	358	(25)	(7.0)	325
Environment	**766**	878	(112)	(12.8)	1,285
Planning and development	**723**	535	188	35.1	630
Recreation and culture	**871**	898	(27)	(3.0)	871
	24,139	22,176	1,963	8.9	23,071
Other revenue					
Permits					
Mass transit	**1,746**	1,646	100	6.1	1,269
Environment	**-**	-	-	-	4
Fines and penalties					
Public security	**3,390**	6,000	(2,610)	(43.5)	5,300
Mass transit	**75**	75	-	-	75
Environment	**180**	100	80	80.0	130
Industrial sewer treatment charges					
Environment	**7,000**	4,450	2,550	57.3	5,000
Interests					
Municipalities	**14,924**	15,393	(469)	(3.0)	16,496
Gouvernement du Québec	**18,859**	21,728	(2,869)	(13.2)	21,817
	46,174	49,392	(3,218)	(6.5)	50,091
Total of other revenue from local sources	**70,313**	71,568	(1,255)	(1.8)	73,162

2001 BUDGET
REVENUE AND APPROPRIATIONS (continued)
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation		2000 Forecast
	$	$	$	%	$
Transfers					
Government subsidies					
Mass transit					
Mass transit	**77,013**	85,129	(8,116)	(9.5)	80,152
Environment					
Operation of the Wastewater Treatment Plant	**93,320**	93,984	(664)	(0.7)	91,579
Air Pollution Control	**1,759**	1,759	-	-	1,759
Food Inspection	**3,678**	3,678	-	-	3,678
Recreation and culture					
Nature Parks	**191**	207	(16)	(7.7)	194
Total of transfers	**175,961**	184,757	(8,796)	(4.8)	177,362
Total revenue	**1,081,374**	1,076,022	5,352	0.5	1,070,221
Appropriations					
Non allocated surplus	**16,242**	10,539	5,703	54.1	10,539
Excess and insufficiency of apportionment	**798**	1,450	(652)	(45.0)	1,257
Refinancing charges financed by long-term debt	**3,490**	1,050	2,440	n/a	1,604
TOTAL	**1,101,904**	1,089,061	12,843	1.2	1,083,621

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
OPERATING EXPENDITURES, OTHER FINANCIAL ACTIVITIES AND RESERVED FUNDS
(in thousand of dollars)

	2001 Budget	2000 Budget	Variation		2000 Forecast
	$	$	$	%	$
Operating expenditures					
General administration					
Council and Executive Committee	1,968	2,080	(112)	(5.4)	2,084
Internal Audit	823	766	57	7.4	743
Secretary's Office	1,870	1,690	180	10.7	1,722
General Director's Office	483	486	(3)	(0.6)	464
Corporate Affairs	1,157	1,401	(244)	(17.4)	1,354
Information Technology Management	2,236	2,532	(296)	(11.7)	2,527
Human Resources	4,640	4,410	230	5.2	4,359
Legal Services	2,256	1,968	288	14.6	2,139
Technical Support	4,355	4,280	75	1.8	4,247
Treasury	7,998	7,752	246	3.2	7,947
Others	1,193	953	240	25.2	953
	28,979	28,318	661	2.3	28,539
Valuation of properties	20,277	18,762	1,515	8.1	18,611
Public security					
Police Department	389,166	375,164	14,002	3.7	372,500
9-1-1 Emergency Centre	5,055	4,969	86	1.7	4,638
Emergency Preparedness Centre	579	556	23	4.1	638
Others	9,696	9,650	46	0.5	9,707
	404,496	390,339	14,157	3.6	387,483
Mass transit					
Mass transit	348,245	356,116	(7,871)	(2.2)	351,716
Taxi Bureau	1,881	1,784	97	5.4	1,561
Metropolitan Boulevard	567	566	1	0.2	557
	350,693	358,466	(7,773)	(2.2)	353,834
Environment					
Operation of the Wastewater Treatment Plant	149,806	149,717	89	0.1	150,543
Air Pollution Control	2,880	2,785	95	3.4	2,727
Control of Industrial Discharges	8,469	6,162	2,307	37.4	6,802
Food Inspection	3,830	3,693	137	3.7	3,567
Others	240	233	7	3.0	233
	165,225	162,590	2,635	1.6	163,872

2001 BUDGET
OPERATING EXPENDITURES, OTHER FINANCIAL ACTIVITIES AND RESERVED FUNDS (continued)
(in thousand of dollars)

	2001 Budget	2000 Budget	Variation		2000 Forecast
	$	$	$	%	$
Planning and development					
Planning of the territory	1,314	1,334	(20)	(1.5)	1,334
Prospecting Foreign Investments	2,294	2,395	(101)	(4.2)	2,283
	3,608	3,729	(121)	(3.2)	3,617
Recreation and culture					
Nature Parks	18,305	17,452	853	4.9	17,555
Contribution to the Conseil des arts	8,647	8,647	-	-	8,647
	26,952	26,099	853	3.3	26,202
Reserve for expenditures not provided for and claims	9,879	8,461	1,418	16.8	1,000
Total of operating expenditures	1,010,109	996,764	13,345	1.3	983,158
Other financial activities					
Principal reimbursements - long-term debt	113,727	54,458	59,269	n/a	54,457
Principal reimbursements - working capital fund	6,451	10,791	(4,340)	(40.2)	10,469
Transfer to investment activities	3,327	3,517	(190)	(5.4)	3,040
	1,133,614	1,065,530	68,084	6.4	1,051,124
Reserved funds					
Transfer from sinking fund	(104,358)	(45,495)	(58,863)	n/a	(45,494)
Transfer to sinking fund	72,648	69,026	3,622	5.2	67,970
TOTAL	1,101,904	1,089,061	12,843	1.2	1,073,600

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
EXPENDITURES BY ITEM
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation
	$	$	$
Operating expenditures			
Remuneration - Police officers	272,900	263,656	9,244
Remuneration - Civilians	108,360	104,686	3,674
Employer's contributions	39,765	38,419	1,346
Transport and communications	7,654	8,008	(354)
Professionnal, technical and other services	19,248	16,163	3,085
Rental, maintenance and repairs	29,611	29,118	493
Non-durable goods	34,170	32,256	1,914
Financing costs			
Interest, foreign exchange losses and other charges on borrowings assumed by :			
Municipalities	71,887	72,613	(726)
Gouvernement du Québec	137,675	151,653	(13,978)
Other - Financing costs	40	40	-
Contribution to organism			
Société de transport	236,600	231,600	5,000
Agence métropolitaine de transport	24,350	24,064	286
Conseil des arts	8,647	8,647	-
Water Saving Program	4,632	3,060	1,572
École nationale de police du Québec	2,436	2,580	(144)
Montréal International	1,916	240	1,676
Other items			
Doubtful accounts or bads debts	339	1,500	(1,161)
Reserve for expenditure not provided for and claims	9,879	8,461	1,418
Total of operating expenditures	1,010,109	996,764	13,345
Other financial activities			
Principal reimbursements - long-term debt	113,727	54,458	59,269
Principal reimbursements - working capital fund	6,451	10,791	(4,340)
Transfer to investment activities	3,327	3,517	(190)
	1,133,614	1,065,530	68,084
Reserved funds			
Transfer from sinking fund	(104,358)	(45,495)	(58,863)
Transfer to sinking fund	72,648	69,026	3,622
TOTAL	1,101,904	1,089,061	12,843

2001 BUDGET
WORKFORCE IN PERSON-YEAR

	2001 Budget Workforce in person-year			2000 Budget Workforce in person-year			
	Permanent	Temporary	Total	Permanent	Temporary	Total	Variation
General administration							
Council and Executive Committee	5.0	-	5.0	7.0	-	7.0	(2.0)
Internal Audit	10.0	-	10.0	9.6	-	9.6	0.4
Secretary's Office	23.0	-	23.0	21.4	-	21.4	1.6
General Director's Office	3.0	-	3.0	3.0	-	3.0	-
Corporate Affairs	10.3	-	10.3	13.3	-	13.3	(3.0)
Information Technology Management	100.2	3.8	104.0	54.7	1.6	56.3	47.7
Human Resources	41.5	1.0	42.5	41.5	1.0	42.5	-
Legal Services	21.0	3.5	24.5	21.0	0.5	21.5	3.0
Technical Support	46.3	2.0	48.3	45.6	2.4	48.0	0.3
Treasury	79.0	2.1	81.1	79.5	1.8	81.3	(0.2)
Others	13.8	-	13.8	12.0	-	12.0	1.8
	353.1	12.4	365.5	308.6	7.3	315.9	49.6
Valuation of properties	229.6	10.7	240.3	230.7	6.8	237.5	2.8
Public security							
Police Department							
Police officers	4,007.9	71.3	4,079.2	3,964.6	86.7	4,051.3	27.9
Civilians	708.4	22.3	730.7	744.3	20.5	764.8	(34.1)
School crossing officers	229.0	-	229.0	229.2	-	229.2	(0.2)
9-1-1 Emergency Centre	55.6	6.1	61.7	55.0	6.1	61.1	0.6
Emergency Preparedness Centre	4.0	1.3	5.3	4.0	1.3	5.3	-
Others	24.0	72.2	96.2	23.0	56.9	79.9	16.3
	5,028.9	173.2	5,202.1	5,020.1	171.5	5,191.6	10.5
Mass transit							
Taxi Bureau	15.4	9.1	24.5	15.0	9.1	24.1	0.4
Environment							
Operation of Wastewater Treatment Plant	265.5	20.4	285.9	265.5	19.9	285.4	0.5
Air Pollution Control	33.3	1.1	34.4	33.4	0.8	34.2	0.2
Control of Industrial Discharges	34.6	11.7	46.3	33.6	7.2	40.8	5.5
Food Inspection	54.7	0.5	55.2	54.7	0.3	55.0	0.2
Others	4.0	-	4.0	4.0	-	4.0	-
	392.1	33.7	425.8	391.2	28.2	419.4	6.4
Planning and development							
Planning of the territory	9.8	-	9.8	11.1	-	11.1	(1.3)
Prospecting Foreign Investments	1.0	-	1.0	16.0	2.2	18.2	(17.2)
	10.8	-	10.8	27.1	2.2	29.3	(18.5)
Recreation and culture							
Nature Parks	25.2	16.6	41.8	23.0	15.6	38.6	3.2
TOTAL	6,055.1	255.7	6,310.8	6,015.7	240.7	6,256.4	54.4

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
COST OF SERVICES
(in thousands of dollars)

	Operating expenditures	Financing costs	Total	Amortization of: Capital expenditures	Amortization of: Deferred subsidies	Operating subsidies	Cost of services
	$	$	$	$	$	$	$
General administration							
General Administration	27,369	417	27,786	2,037	-	-	29,823
Other expenditures	1,193	-	1,193	-	-	-	1,193
	28,562	417	28,979	2,037	-	-	31,016
Valuation of properties	20,277	-	20,277	146	-	-	20,423
Public security							
Police Department	382,907	6,259	389,166	9,969	-	-	399,135
9-1-1 Emergency Centre	4,978	77	5,055	363	-	-	5,418
Emergency Preparedness Centre	544	35	579	29	-	-	608
Other expenditures	9,696	-	9,696	-	-	-	9,696
	398,125	6,371	404,496	10,361	-	-	414,857
Mass transit							
Mass transit	260,950	87,295	348,245	-	-	60,502	287,743
Taxi Bureau	1,814	67	1,881	100	-	-	1,981
Metropolitan Boulevard	-	567	567	-	-	-	567
	262,764	87,929	350,693	100	-	60,502	290,291
Environment							
Operation of the Wastewater Treatment Plant	47,765	102,041	149,806	35,220	26,527	77,077	81,422
Air Pollution Control	2,702	178	2,880	86	-	1,759	1,207
Control of Industrial Discharges	8,245	224	8,469	153	-	-	8,622
Food Inspection	3,646	184	3,830	94	-	3,678	246
Other expenditures	240	-	240	-	-	-	240
	62,598	102,627	165,225	35,553	26,527	82,514	91,737
Planning and development							
Planning of the territory	1,252	62	1,314	65	-	-	1,379
Prospecting Foreign Investments	2,294	-	2,294	-	-	-	2,294
	3,546	62	3,608	65	-	-	3,673

2001 BUDGET
COSTS OF SERVICES (continued)
(in thousands of dollars)

	Operating expenditures	Financing costs	Total	Amortization of Capital expenditures	Amortization of Deferred subsidies	Operating subsidies	Cost of services
	$	$	$	$	$	$	$
Recreation and culture							
Nature Parks	6,109	12,196	18,305	4,544	398	95	22,356
Contribution to the Conseil des arts	8,647	-	8,647	-	-	-	8,647
	14,756	12,196	26,952	4,544	398	95	31,003
Financing costs	209,602	(209,602)	-	-	-	-	-
Reserve for expenditures not provided for and claims	9,879	-	9,879	-	-	3,000	6,879
TOTAL	1,010,109	-	1,010,109	52,806	26,925	146,111	889,879

2001 Budget - Investment activities

2001 BUDGET
INVESTMENT ACTIVITIES
(in thousands of dollars)

	Municipalities	Gouvernement du Québec	**2001 Budget**	2000 Budget	Variation	
	$	$	$	$	$	%
Sources of financing						
Amounts provided for by long-term debt (1).....	11,620	3,013	**14,633**	28,373	(13,740)	(48.4)
Amounts provided for by the working capital fund.....	15,878	-	**15,878**	11,462	4,416	38.5
Transfer from financial activities Apportionment to municipalities.....	3,327	-	**3,327**	3,517	(190)	(5.4)
TOTAL	30,825	3,013	**33,838**	43,352	(9,514)	(21.9)
Investment expenditures						
General administration.....	3,815	-	**3,815**	2,284	1,531	67.0
Valuation of properties.....	6	-	**6**	43	(37)	(86.0)
Public security.....	21,174	-	**21,174**	31,625	(10,451)	(33.0)
Mass transit.....	67	2,794	**2,861**	4,704	(1,843)	(39.2)
Environment.....	3,342	219	**3,561**	3,269	292	8.9
Planning and development.....	8	-	**8**	31	(23)	(74.2)
Recreation and culture.....	2,413	-	**2,413**	1,396	1,017	72.9
TOTAL	30,825	3,013	**33,838**	43,352	(9,514)	(21.9)

(1) Excluding financing costs financed by long term debt of 3 490$ (1 050$ in 2000)

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
INVESTMENT ACTIVITIES BY NATURE
(in thousands of dollars)

	2001 Budget	2000 Budget
	$	$
Infrastructures		
Wastewater treatment plant	465	592
Metro extensions	2,794	4,632
Nature parks	2,338	1,254
Buildings		
Police Department	2,238	16,004
Administrative	263	90
Vehicles	6,884	6,194
Furniture and office equipment	1,818	1,898
Machinery, tools and equipment	2,953	3,684
Others:		
Technological changes - Neighborhood police	11,105	5,128
Electronic data processing system	1,369	2,103
Communication equipment	1,611	1,773
TOTAL	33,838	43,352

2001 BUDGET
INVESTMENT ACTIVITIES BY ITEM
(in thousands of dollars)

	2001 Budget	2000 Budget
	$	$
Remuneration - civilians	479	463
Employer's contributions	75	89
Transport and communications	35	561
Professionnal, technical and others services	2,576	4,985
Rental, maintenance and repairs	81	339
Non-durable goods	303	54
Durable goods	29,395	35,066
Financing costs		
Municipalities	643	1,280
Gouvernement du Québec	81	265
Claims	170	250
TOTAL	**33,838**	**43,352**

Budgetary policies and practices

BUDGETARY POLICIES AND PRACTICES

- **Budget process and analysis**

The Act respecting the Montreal Urban Community ("Community") states that the Executive Committee must prepare the budget and the capital expenditure program of the Community. The budget of the Police Department should be examined by the Public Security Commission who must table its recommendations on this budget.

The director of each department prepares its budget estimates which are examined by a Budget Committee, reporting to the Executive Committee. The Budget Committee is composed of the chair of the Executive Committee, the chair and the vice-chair of the Administration and Finance Commission, the chair of the Planning Commission, the chair of the Economic Development Commission, the chair of the Environment Quality Commission, the chair of the Public Security Commission, the chair of the Council, the Director General and the Treasurer.

The law provides that the budget must appropriate a minimum amount of at least 1 % of the expenses to cover expenditures not provided for in the budget, the settlement of claims and the payments entailed by court sentences.

The treasurer must determine, in a "certificate", the appropriations he considers necessary for the next fiscal year for the expenditures incurred in respect of the borrowing costs on securities issued by the Community and the obligations undertaken by the Community during the previous fiscal years, arising from collective agreements or from its by-laws, or arising under legislative provisions. The total amount shown in the "certificate" must be included in the budget of the Community.

As soon as the budget is adopted by the Executive Committee, the Secretary must send a copy to each municipality and to each member of the Council.

The budget of the Community together with the budget of the Société de transport de la Communauté urbaine de Montréal are submitted for adoption to the Council not later than November 15 at a special meeting called for such purpose. In the year of a general election to the council of Ville de Montréal, this adoption is reported to January 15.

When on January 1, the budget of the Community has not been adopted, the appropriations provided for in the "certificate" are deemed to be adopted and come into force. Regarding the appropriations for other items not covered by the "certificate", appropriations based on the budget of the preceding fiscal year are deemed adopted and come into force progressively during the fiscal year, until the budget is adopted.

- **Budget control**

During the fiscal year, the appropriations voted by the Council from the budget, from an authorized borrowing or otherwise, remain at the disposal of the Executive Committee, which must see that they are utilized for the purposes for which they were voted, without further approval by the Council. The director of each department is responsible for the management of its budget under the supervision of the Executive Committee.

The Executive Committee may transfer from one expenditure item to another of the same department the appropriations assigned in the budget, upon recommendation of the director of such department, or, failing such recommandation, upon the approval of the Council after having obtained the written opinion of such director. The Executive Committee may also transfer to an expenditure item, the appropriations made available to it by the Council. The Executive Committee must report to the Council on all the appropriations so transferred at the regular meeting following the transfer.

No by-law or resolution of the Council or the Executive Committee authorizing or recommending an expenditure have effect before the filing of a "certificate of the treasurer" attesting that appropriations are or will be available at the proper time for the purposes for which such expenditure is proposed.

BUDGETARY POLICIES AND PRACTICES (continued)

. Salaries

The budget estimates take into account increases in the salary scales required by existing collective agreements and of those for which the Executive Committee gave it's agreement in principle.

. Employer's contribution to pension plans

The contributions to the pension plans are normally forecasted in the Community's budget. However, given the existence of actuarial surpluses allocated according to the rules provided for in the pension plans, the Community is presently exempt from pension fund contributions. Therefore, no amounts are provided for in the 2001 Budget.

If the Community had not been able to profit from those exemptions, its contributions to it's employees pension plans would have amounted to :

	In thousands of $
Police officers pension plan	38,808
Unionised staff pension plan	8,753
Management pension plan	2,026
	49,587

- **Department and division mission**

. General administration

. Council and Executive Committee
The chair of the Executive Committee directs the affairs and activities of the Community. This administrative unit includes the remuneration of the members of the Council, the Executive Committee and the Standing Commissions of the Council.

. Internal Audit
To review and evaluate operations, financial, operational or managerial of the Community's administrative units; to ensure the quality and relevance of the overall system of control, inform the Administration on how the various responsibilities are carried out by the management and make the appropriate recommendations.

. Secretary's Office
To fill out the task required as administrative secretary of the Council, the five Standing Commissions of the Council, the Executive Committee and the two Administrative Committees of the Employee's Pension Plans; to supervise the application of the Act respecting access to documents and the protection of personnal informations, to handle and keep the Community's archives.

. General Director's Office
To manage the affairs of the Community other than those of the Police Department and to ensure coordination between the Executive Committee and the director of each department.

. Corporate Affairs
To develop and update corporate management information, assess organisational performance and supervise some special corporate projects. This unit is also responsible for corporate communications and provides support to the Advisory Committee on Intercultural and Interracial Relations.

BUDGETARY POLICIES AND PRACTICES (continued)

. **Information Technology Management**
To develop and determine the Community's global perspective concerning information technology, provide support to Services in the achievement of their respective corporate mission, insure mobility, professional development and the organisation's optimal utilisation of human resources in the field of information technology and to manage the infrastructures and the common corporate data model of the Community.

. **Human Resources**
To fill the needs of the Community's departments in matters related to the human resources management in the following sections: collective agreement negotiations, labour relations, recruitment, training and development of human resources, management of work accidents and the Medical Office.

. **Legal Services**
To act as legal advisor to the Community's departments and decision making authorities; to propose and, if need be, draft amendments to laws and regulations applicable to the Community and represent the Community before the courts and administrative tribunals.

. **Technical Support**
To provide expertise and services to the administrative units of the Community in matters of : purchase of goods and services, printing, telephone services and buildings.

. **Treasury**
To ensure the achievement of operations pertaining to the preparation and control of budgets, bookkeeping and control of revenue and expenditure, calculation and payment of salaries and employer's contributions, auditing and payment of supplier's invoices, control and management of cash on hand, as well as financing of operations on short–term and long-term bases of the Community and the Employee's Pension Plans of the management and unionised staff.

. **Valuation of Properties**

To produce, maintain and defend the property valuation and rental value rolls for taxation purposes for each municipality of the Community. These roles are subsequently used to determine the local tax levy and the surtax, and combined with other parameters, to prepare the different apportionments of the Community based on the fiscal potential of the municipalities.

. **Public Security**

. **Police Department**
To maintain peace, order and public safety, prevent crimes and offences, identify and prosecute criminals, insure the enforcement of the Quebec laws, regulations and resolutions adopted by the Community and the municipalities within the territory of the Community.

. **9-1-1 Emergency Centre**
To answer any emergency call on the territory of the Community and direct it to the concerned party.

. **Emergency Preparedness Centre**
To aim at the prevention of major disasters and towards the improvement of the level of municipal preparedness on the territory of the Community, while respecting the responsibilities incumbent on the Community's municipalities for major disasters.

BUDGETARY POLICIES AND PRACTICES (continued)

. **Mass Transit**

. **Taxi Bureau**
To supervise and control the regulated activities of the taxi industry in the territory of the Community, to issue and renew work permits, to collect taxi permit fees and lead consultation meetings with the various contributors of the taxi industry.

. **Environment**

. **Operation of Wastewater Treatment Plant**
To intercept and treat the Community territory's wastewater, in order to improve the quality of the waterways, in a spirit of resources preservation and residues valuation.

. **Air Pollution Control**
To enforce statutes and by-laws regarding air purification in the territory of the Community.

. **Control of Industrial Discharges**
To develop and enforce by-laws related to the management of wastewater discharged into sewer networks and waterways in order to protect collector systems, to ensure optimal operation of treatment works, and to prevent pollution of receptor waterways, thereby safeguarding public health and well-being in the territory of the Community.

. **Food Inspection**
To enforce laws and by-laws governing the quality of food which is prepared, served, sold or given in the territory of the Community.

. **Planning and Development**

. **Planning of the Territory**
To prepare and revise the Community's territory master plan, report on any major planning project submitted to the Community pursuant to various statutes and support decision making in metropolitan affairs matters.

. **Recreation and Culture**

. **Nature Parks**
To manage and operate the regional parks; to carry out or commission, supervise and coordinate all work, studies and research related to the acquisition and development of intermunicipal Community's parks.

BUDGETARY POLICIES AND PRACTICES (continued)

- **Terminology**

. **Borrowing costs**
Overall amounts paid in regards to borrowings including financing costs, principal reimbursements of long-term borrowings and working capital fund and the net transfers to the sinking fund.

. **Durable goods**
Capital expenditures including acquisition of buildings, infrastructures, vehicles, purchasing of furniture, information systems and equipment.

. **Employer's contributions**
Overall fringe benefits assumed by the Community for its employees including expenditures relating to the various pension plans, the Québec Pension Plan, the Fonds des services de santé du Québec, the unemployment insurance, the Commission de la santé et de la sécurité du travail and the group insurance plans.

. **Financing costs**
Expenditures including interest, foreign exchange losses, refinancing charges and other charges on borrowings.

. **Internal allocation of E.D.P. costs**
Expenditures covering information technology services delivered by the Information Technology Management Department as part of internal contracting-out agreements.

. **Non-durable goods**
Expenditures covering the overall supplies and inventory used by the Community to carry out its activities.

. **Professionnal, technical and other services**
Expenditures covering service and expertise contracts rendered by outside organisations, such as costs of scientific, legal, accounting, medical, technical, administrative and information system services.

. **Remuneration**
Expenditures covering salaries, indemnities and benefits paid to elected municipal representatives and employees of the Community, including salaries, overtime, bonus, sick leave benefits, vacations, legal holidays, maternity and social leaves.

. **Rental, maintenance and repairs**
Expenditures relating to the leasing, servicing or repair of the Community's movable and immovable assets.

. **Reserve for expenditures not provided for and claims**
Pursuant to Section 209 of the Act respecting the Community, the budget must earmark a sum of at least 1 % of the Community's expenditures to cover expenditures not provided for in the budget, the settlement of claims and the payment entailed by court sentences.

. **Transport and communications**
Expenditures covering overall costs relating to transport and communications, such as travelling expenses, postage, moving, telecommunications, advertising and information.

Fiscal potential and apportionments to municipalities

2001 PROVISIONAL APPORTIONMENT BASIS
FOR PURPOSES OF APPORTIONMENT NO. 1 OF THE COMMUNITY'S GENERAL EXPENDITURES
(in thousand of dollars)

	2001 Provisional fiscal potential	Definitive fiscal potential			2001 Provisional apportionment basis (1)	
		2000	1999	1998		
	$	$	$	$	$	%
Anjou	2,736,923	2,881,446	2,800,607	2,787,593	11,206,569	2.3746
Baie d'Urfé	519,391	525,705	499,823	502,645	2,047,564	0.4339
Beaconsfield	1,322,443	1,182,847	1,175,084	1,297,105	4,977,479	1.0547
Côte Saint-Luc	1,842,925	1,926,915	1,921,063	1,946,235	7,637,138	1.6182
Dollard-des-Ormeaux	2,283,411	2,080,163	2,050,428	2,319,636	8,733,638	1.8506
Dorval	2,968,423	3,205,207	3,099,409	2,912,717	12,185,756	2.5820
Hampstead	661,708	587,022	585,838	692,631	2,527,199	0.5355
Île Bizard	760,631	706,032	694,086	728,993	2,889,742	0.6123
Île Dorval	3,926	3,444	3,444	3,589	14,403	0.0031
Kirkland	1,577,239	1,372,237	1,310,152	1,417,179	5,676,807	1.2029
Lachine	2,447,003	2,640,820	2,632,256	2,648,514	10,368,593	2.1970
LaSalle	3,405,076	3,555,417	3,499,741	3,478,332	13,938,566	2.9534
Montréal	61,709,597	65,666,848	65,370,737	65,772,244	258,519,426	54.7777
Montréal-Est	918,106	1,078,244	1,052,048	1,053,342	4,101,740	0.8691
Montréal-Nord	2,741,286	3,111,134	3,106,920	3,119,397	12,078,737	2.5594
Montréal-Ouest	351,815	326,314	326,300	351,208	1,355,637	0.2872
Mont-Royal	2,700,808	2,688,199	2,671,627	2,676,147	10,736,781	2.2750
Outremont	1,877,756	1,776,960	1,767,847	1,766,082	7,188,645	1.5232
Pierrefonds	2,146,108	1,973,409	1,925,254	2,115,680	8,160,451	1.7291
Pointe-Claire	3,211,292	3,199,818	3,115,704	3,118,160	12,644,974	2.6793
Roxboro	230,680	224,435	224,604	251,340	931,059	0.1973
Saint-Laurent	8,078,401	8,451,847	8,291,555	8,301,884	33,123,687	7.0186
Saint-Léonard	3,671,981	3,933,759	3,914,819	3,923,328	15,443,887	3.2724
Saint-Anne-de-Bellevue	433,069	463,483	459,959	449,781	1,806,292	0.3827
Sainte-Geneviève	119,212	105,138	104,128	120,423	448,901	0.0951
Senneville	187,738	185,629	183,213	181,961	738,541	0.1565
Verdun	2,424,800	2,598,014	2,559,686	2,537,128	10,119,628	2.1443
Westmount	3,226,944	3,044,166	3,037,104	3,032,467	12,340,681	2.6149
	114,558,692	119,494,652	118,383,436	119,505,741	471,942,521	100.0000

(1) The 2001 provisional apportionment basis represents the sum of the 1998 to 2000 definitive fiscal potentials and the 2001 provisional fiscal potential in accordance with By-law 134 of the Community

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 PROVISIONAL FISCAL POTENTIAL
FOR PURPOSES OF APPORTIONMENT NO. 1 OF THE COMMUNITY'S GENERAL EXPENDITURES - Summary

Information as of October 15, 2000 (in thousands of dollars)

	Standardized real estate value	Value of the non-residential immovables	Total fiscal potential
	$	$	$
Anjou	2,014,489	722,434	2,736,923
Baie d'Urfé	420,195	99,196	519,391
Beaconsfield	1,295,971	26,472	1,322,443
Côte Saint-Luc	1,756,068	86,857	1,842,925
Dollard-des-Ormeaux	2,088,148	195,263	2,283,411
Dorval	1,917,869	1,050,554	2,968,423
Hampstead	661,708	-	661,708
Île Bizard	729,897	30,734	760,631
Île Dorval	3,926	-	3,926
Kirkland	1,346,901	230,338	1,577,239
Lachine	1,866,465	580,538	2,447,003
LaSalle	2,820,555	584,521	3,405,076
Montréal	47,529,638	14,179,959	61,709,597
Montréal-Est	521,976	396,130	918,106
Montréal-Nord	2,364,011	377,275	2,741,286
Montréal-Ouest	337,238	14,577	351,815
Mont-Royal	2,237,027	463,781	2,700,808
Outremont	1,792,150	85,606	1,877,756
Pierrefonds	2,018,036	128,072	2,146,108
Pointe-Claire	2,314,173	897,119	3,211,292
Roxboro	215,494	15,186	230,680
Saint-Laurent	5,580,777	2,497,624	8,078,401
Saint-Léonard	3,003,604	668,377	3,671,981
Saint-Anne-de-Bellevue	353,234	79,835	433,069
Sainte-Geneviève	110,125	9,087	119,212
Senneville	163,892	23,846	187,738
Verdun	2,231,946	192,854	2,424,800
Westmount	2,957,727	269,217	3,226,944
	90,653,240	23,905,452	114,558,692

The 2001 fiscal potential of a municipality is the sum of the values constituting its standardized real estate value and of the values obtained by multiplying by 0.96 the aggregate of the values of some units of assessment which may be subject to the surtax on non-residential immovables or to the tax on non-residential immovables or in respect of which a sum in lieu of such surtax or tax may be paid.

2001 PROVISIONAL FISCAL POTENTIAL
FOR PURPOSES OF APPORTIONMENT NO. 1 OF THE COMMUNITY'S GENERAL EXPENDITURES - Components
Information as of October 15, 2000 (in thousands of dollars)

	$
STANDARDIZED REAL ESTATE VALUE	
Standardized taxable values	84,775,030
Standardized values of immovables of the gouvernement du Québec subject to grants in lieu of taxes	578,944
Standardized values of immovables of the foreign governments and other provinces subject to grants in lieu of taxes	26,900
Standardized equivalent values of certain properties :	
Social affairs network (80%)	1,740,581
CEGEPS and universities (80%)	1,869,697
Elementary and secondary schools network (25%)	707,599
Standardized values of immovables of the gouvernement du Canada, inasmuch as amounts in lieu of taxes are paid for them	954,489
Standardized values of immovables which are classified cultural property	-
	90,653,240
VALUE OF NON-RESIDENTIAL IMMOVABLES SUBJECT TO THE SURTAX	
Standardized taxable values of non-residential immovables x 0.96	22,487,852
Standardized values of immovables of the gouvernement du Québec subject to grants in lieu of taxes x 0.96	545,337
Standardized values of immovables of the foreign governments an other provinces subject to grants in lieu of taxes x 0.96	9,378
Standardized values of immovables of the gouvernement du Canada inasmuch as amounts in lieu of taxes are paid for them x 0.96	862,885
	23,905,452
PROVISIONAL FISCAL POTENTIAL - TOTAL	114,558,692

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 PROVISIONAL APPORTIONMENT BASIS FOR PURPOSES OF APPORTIONMENT NO. 2 OF THE MASS TRANSIT EXPENDITURES

(in thousands of dollars)

	2001 Provisional fiscal potential	Definitive fiscal potential			2001 Provisional apportionment basis (1)	
		2000	1999	1998		
	$	$	$	$	$	%
Anjou	2,947,632	3,108,962	3,018,590	3,005,145	12,080,329	2.4066
Baie d'Urfé	548,323	557,803	528,254	531,125	2,165,505	0.4314
Beaconsfield	1,330,165	1,190,775	1,182,653	1,306,484	5,010,077	0.9981
Côte Saint-Luc	1,868,259	1,960,790	1,954,862	1,982,246	7,766,157	1.5472
Dollard-des-Ormeaux	2,340,363	2,130,959	2,100,036	2,381,465	8,952,823	1.7836
Dorval	3,274,834	3,545,193	3,423,876	3,209,664	13,453,567	2.6802
Hampstead	661,708	587,022	585,838	692,631	2,527,199	0.5035
Île Bizard	769,595	714,864	703,019	739,939	2,927,417	0.5832
Île Dorval	3,926	3,444	3,444	3,589	14,403	0.0029
Kirkland	1,644,421	1,429,782	1,364,087	1,478,684	5,916,974	1.1788
Lachine	2,616,328	2,829,755	2,821,951	2,841,354	11,109,388	2.2132
LaSalle	3,575,562	3,740,663	3,680,519	3,659,008	14,655,752	2.9197
Montréal	65,845,418	70,232,528	69,943,756	70,427,260	276,448,962	55.0743
Montréal-Est	1,033,644	1,213,713	1,183,319	1,184,647	4,615,323	0.9195
Montréal-Nord	2,851,324	3,246,377	3,240,773	3,255,091	12,593,565	2.5089
Montréal-Ouest	356,066	331,103	331,092	356,734	1,374,995	0.2739
Mont-Royal	2,836,078	2,836,415	2,819,205	2,825,595	11,317,293	2.2546
Outremont	1,902,724	1,806,571	1,798,535	1,797,021	7,304,851	1.4553
Pierrefonds	2,183,462	2,008,762	1,955,319	2,154,914	8,302,457	1.6540
Pointe-Claire	3,472,950	3,470,333	3,374,127	3,377,760	13,695,170	2.7284
Roxboro	235,109	228,911	229,129	257,054	950,203	0.1893
Saint-Laurent	8,806,875	9,226,632	9,050,147	9,065,262	36,148,916	7.2016
Saint-Léonard	3,866,925	4,168,071	4,148,387	4,158,439	16,341,822	3.2556
Saint-Anne-de-Bellevue	456,354	489,324	485,865	474,900	1,906,443	0.3798
Sainte-Geneviève	121,862	107,703	106,793	123,862	460,220	0.0917
Senneville	194,693	193,079	190,664	189,411	767,847	0.1530
Verdun	2,481,050	2,675,291	2,638,485	2,615,637	10,410,463	2.0740
Westmount	3,305,465	3,149,737	3,142,785	3,140,237	12,738,224	2.5377
	121,531,115	127,184,562	126,005,510	127,235,158	501,956,345	100.0000

(1) The 2001 provisional apportionment basis represents the sum of the 1998 to 2000 definitive fiscal potentials and the 2001 provisional fiscal potential in accordance with by-law 134 of the Community

2001 PROVISIONAL FISCAL POTENTIAL
FOR PURPOSES OF APPORTIONMENT NO. 2 OF THE MASS TRANSIT EXPENDITURES - Summary
Information as of October 15, 2000 (in thousands of dollars)

	Standardized real estate value	Value of the non-residential immovables	Total fiscal potential
	$	$	$
Anjou	2,014,489	933,143	2,947,632
Baie d'Urfé	420,195	128,128	548,323
Beaconsfield	1,295,971	34,194	1,330,165
Côte Saint-Luc	1,756,068	112,191	1,868,259
Dollard-des-Ormeaux	2,088,148	252,215	2,340,363
Dorval	1,917,869	1,356,965	3,274,834
Hampstead	661,708	-	661,708
Île Bizard	729,897	39,698	769,595
Île Dorval	3,926	-	3,926
Kirkland	1,346,901	297,520	1,644,421
Lachine	1,866,465	749,863	2,616,328
LaSalle	2,820,555	755,007	3,575,562
Montréal	47,529,638	18,315,780	65,845,418
Montréal-Est	521,976	511,668	1,033,644
Montréal-Nord	2,364,011	487,313	2,851,324
Montréal-Ouest	337,238	18,828	356,066
Mont-Royal	2,237,027	599,051	2,836,078
Outremont	1,792,150	110,574	1,902,724
Pierrefonds	2,018,036	165,426	2,183,462
Pointe-Claire	2,314,173	1,158,777	3,472,950
Roxboro	215,494	19,615	235,109
Saint-Laurent	5,580,777	3,226,098	8,806,875
Saint-Léonard	3,003,604	863,321	3,866,925
Saint-Anne-de-Bellevue	353,234	103,120	456,354
Sainte-Geneviève	110,125	11,737	121,862
Senneville	163,892	30,801	194,693
Verdun	2,231,946	249,104	2,481,050
Westmount	2,957,727	347,738	3,305,465
	90,653,240	30,877,875	121,531,115

The 2001 fiscal potential of a municipality is the sum of the values constituting its standardized real estate value and of the values obtained by multiplying by 1.24 the aggregate of the values of some units of assessment which may be subject to the surtax on non-residential immovables or to the tax on non-residential immovables or in respect of which a sum in lieu of such surtax or tax may be paid.

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 PROVISIONAL FISCAL POTENTIAL
FOR PURPOSES OF APPORTIONMENT NO. 2 OF THE MASS TRANSIT EXPENDITURES - Components
Information as of October 15, 2000 (in thousands of dollars)

	$
STANDARDIZED REAL ESTATE VALUE	
Standardized taxable values	84,775,030
Standardized values of immovables of the gouvernement du Québec subject to grants in lieu of taxes	578,944
Standardized values of immovables of the foreign governments and other provinces subject to grants in lieu of taxes	26,900
Standardized equivalent values of certain properties :	
Social affairs network (80%)	1,740,581
CEGEPS and universities (80%)	1,869,697
Elementary and secondary schools network (25%)	707,599
Standardized values of immovables of the gouvernement du Canada, inasmuch as amounts in lieu of taxes are paid for them	954,489
Standardized values of immovables which are classified cultural property	-
	90,653,240
VALUE OF NON-RESIDENTIAL IMMOVABLES SUBJECT TO THE SURTAX	
Standardized taxable values of non-residential immovables x 1.24	29,046,809
Standardized values of immovables of the gouvernement du Québec subject to grants in lieu of taxes x 1.24	704,393
Standardized values of immovables of the foreign governments and other provinces subject to grants in lieu of taxes x 1.24	12,114
Standardized values of immovables of the gouvernement du Canada inasmuch as amounts in lieu of taxes are paid for them x 1.24	1,114,559
	30,877,875
PROVISIONAL FISCAL POTENTIAL - TOTAL	121,531,115

2001 BUDGET
DETERMINATION OF APPORTIONMENT TO MUNICIPALITIES
(in thousands of dollars)

	Municipalities	Apportionment no. 1	Apportionment no. 2	Apportionment no. 5
	$	$	$	$
Operating expenditures				
General administration	28,979	28,979	-	-
Valuation of properties	20,277	20,277	-	-
Public security	404,496	404,496	-	-
Mass transit	290,191	1,882	287,742	567
Environment	82,711	82,711	-	-
Planning and development	3,608	3,608	-	-
Recreation and culture	26,857	26,857	-	-
Reserve for expenditures not provided for and claims	6,879	6,879	-	-
	863,998	575,689	287,742	567
Other financial activities				
Principal reimbursements - long-term debt	43,647	22,916	20,731	-
Principal reimbursements - working capital fund	6,451	6,451	-	-
Transfer to investment activities	3,327	3,327	-	-
Total of encumbrances	917,423	608,383	308,473	567
Less :				
Other revenue from local sources	51,454	46,700	4,464	290
Appropriations				
Non allocated surplus	16,242	16,242	-	-
Excess and insufficiency of apportionment	798	-	724	74
Reserved funds				
Transfer from sinking fund	40,425	22,210	18,215	-
Transfer to sinking fund	(28,642)	(19,456)	(8,789)	(397)
Refinancing charges financed by long-term debt	2,046	774	1,272	-
Total of deductions	82,323	66,470	15,886	(33)
Total	835,100	541,913	292,587	600

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
PROVISIONAL APPORTIONMENT NO. 1 OF THE COMMUNITY'S GENERAL EXPENDITURES
(in thousands of dollars)

	Provisional apportionment basis		Provisional share
	$	%	$
Anjou	11,206,569	2.3746	12,868
Baie d'Urfé	2,047,564	0.4339	2,351
Beaconsfield	4,977,479	1.0547	5,715
Côte St-Luc	7,637,138	1.6182	8,769
Dollard-des-Ormeaux	8,733,638	1.8506	10,029
Dorval	12,185,756	2.5820	13,992
Hampstead	2,527,199	0.5355	2,902
Ile Bizard	2,889,742	0.6123	3,318
Ile Dorval	14,403	0.0031	17
Kirkland	5,676,807	1.2029	6,518
Lachine	10,368,593	2.1970	11,906
LaSalle	13,938,566	2.9534	16,005
Montréal	258,519,426	54.7777	296,848
Montréal-Est	4,101,740	0.8691	4,710
Montréal-Nord	12,078,737	2.5594	13,870
Montréal-Ouest	1,355,637	0.2872	1,557
Mont-Royal	10,736,781	2.2750	12,329
Outremont	7,188,645	1.5232	8,254
Pierrefonds	8,160,451	1.7291	9,370
Pointe-Claire	12,644,974	2.6793	14,520
Roxboro	931,059	0.1973	1,069
Saint-Laurent	33,123,687	7.0186	38,035
Saint-Léonard	15,443,887	3.2724	17,734
Sainte-Anne-de-Bellevue	1,806,292	0.3827	2,074
Sainte-Geneviève	448,901	0.0951	515
Senneville	738,541	0.1565	848
Verdun	10,119,628	2.1443	11,620
Westmount	12,340,681	2.6149	14,170
	471,942,521	100.0000	541,913

2001 BUDGET
PROVISIONAL APPORTIONMENT NO. 2 OF THE MASS TRANSIT EXPENDITURES
(in thousands of dollars)

	Provisional apportionment basis		Provisional share
	$	%	$
Anjou	12,080,329	2.4066	7,042
Baie d'Urfé	2,165,505	0.4314	1,262
Beaconsfield	5,010,077	0.9981	2,920
Côte St-Luc	7,766,157	1.5472	4,527
Dollard-des-Ormeaux	8,952,823	1.7836	5,219
Dorval	13,453,567	2.6802	7,842
Hampstead	2,527,199	0.5035	1,473
Ile Bizard	2,927,417	0.5832	1,706
Ile Dorval	14,403	0.0029	8
Kirkland	5,916,974	1.1788	3,449
Lachine	11,109,388	2.2132	6,476
LaSalle	14,655,752	2.9197	8,543
Montréal	276,448,962	55.0743	161,140
Montréal-Est	4,615,323	0.9195	2,690
Montréal-Nord	12,593,565	2.5089	7,341
Montréal-Ouest	1,374,995	0.2739	801
Mont-Royal	11,317,293	2.2546	6,597
Outremont	7,304,851	1.4553	4,258
Pierrefonds	8,302,457	1.6540	4,839
Pointe-Claire	13,695,170	2.7284	7,983
Roxboro	950,203	0.1893	554
Saint-Laurent	36,148,916	7.2016	21,071
Saint-Léonard	16,341,822	3.2556	9,526
Sainte-Anne-de-Bellevue	1,906,443	0.3798	1,111
Sainte-Geneviève	460,220	0.0917	268
Senneville	767,847	0.1530	448
Verdun	10,410,463	2.0740	6,068
Westmount	12,738,224	2.5377	7,425
	501,956,345	100.0000	292,587

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET

APPORTIONMENT NO. 5 - RECOVERY FROM CERTAIN MUNICIPALITIES

(in thousands of dollars)

Recovery from certain municipalities of the cost of long-term debt issued on their behalf by the Community for the constructions of the Metropolitan Boulevard and its lateral roads. This recovery is in accordance with the stipulations of the Metropolitan Boulevard Act.

	Amount to recover
	$
Recovery from certain municipalities based on their respective maturity schedule :	
DORVAL	59
KIRKLAND	43
MONTRÉAL	281
MONTRÉAL-EST	117
SAINT-LAURENT	100
	600

Detail of expenditures

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Council and Executive Committee				
Salaries	**1,193**	1,311	(118)	(9.0)
Overtime	**2**	2	-	-
Employer's contributions	**245**	250	(5)	(2.0)
	1,440	1,563	(123)	(7.9)
Transport and communications	**78**	80	(2)	(2.5)
Professional, technical and other services	**166**	166	-	-
Rental, maintenance and repairs	**256**	253	13	5.1
Non-durable goods	**18**	18	-	-
Durable goods	**8**	9	(1)	(11.1)
	536	526	10	1.9
TOTAL	**1,976**	2,089	(113)	(5.4)
Internal Audit				
Salaries	**684**	641	43	6.7
Employer's contributions	**97**	87	10	11.5
	781	728	53	7.3
Transport and communications	**5**	4	1	25.0
Professional, technical and other services	**7**	6	1	16.7
Rental, maintenance and repairs	**14**	13	1	7.7
Non-durable goods	**2**	2	-	-
Durable goods	**9**	9	-	-
	37	34	3	8.8
Borrowing costs	**19**	18	1	5.6
TOTAL	**837**	780	57	7.3

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Secretary's Office				
Salaries	**1,209**	1,079	130	12.0
Overtime	**11**	10	1	10.0
Employer's contributions	**167**	142	25	17.6
	1,387	1,231	156	12.7
Transport and communications	**107**	106	1	0.9
Professional, technical and other services	**89**	89	-	-
Rental, maintenance and repairs	**254**	231	23	10.0
Non-durable goods	**33**	33	-	-
Durable goods	**10**	10	-	-
	493	469	24	5.1
TOTAL	**1,880**	1,700	180	10.6
General Director's Office				
Salaries	**264**	244	20	8.2
Overtime	**1**	1	-	-
Employer's contributions	**33**	29	4	13.8
	298	274	24	8.8
Transport and communication	**46**	47	(1)	(2.1)
Professional, technical and other services	**84**	108	(24)	(22.2)
Rental, maintenance and repairs	**49**	50	(1)	(2.0)
Non-durable goods	**6**	7	(1)	(14.3)
Durable goods	**4**	5	(1)	(20.0)
	189	217	(28)	(12.9)
TOTAL	**487**	491	(4)	(0.8)

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Corporate Affairs				
Salaries	**678**	832	(154)	(18.5)
Overtime	**1**	1	-	-
Employer's contributions	**92**	108	(16)	(14.8)
	771	941	(170)	(18.1)
Transport and communications	**163**	190	(27)	(14.2)
Professional, technical and other services	**51**	124	(73)	(58.9)
Rental, maintenance and repairs	**142**	123	19	15.4
Non-durable goods	**22**	23	(1)	(4.3)
Durable goods	**14**	18	(4)	(22.2)
	392	478	(86)	(18.0)
Borrowing costs	**11**	-	11	-
TOTAL	**1,174**	1,419	(245)	(17.3)
Information Technology Management				
Salaries	**6,679**	3,562	3,117	87.5
Overtime	**125**	56	69	n/a
Employer's contributions	**927**	475	452	95.2
	7,731	4,093	3,638	88.9
Transport and communications	**1,129**	238	891	n/a
Professional, technical and other services	**3,599**	1,941	1,658	85.4
Rental, maintenance and repairs	**1,988**	950	1,038	n/a
Non-durable goods	**67**	27	40	n/a
Durable goods	**1,472**	652	820	n/a
	8,255	3,808	4,447	n/a
Subtotal	**15,986**	7,901	8,085	n/a
Internal allocation of E.D.P. costs	**(12,342)**	(4,781)	(7,561)	n/a
Borrowing costs	**137**	136	1	0.7
TOTAL	**3,781**	3,256	525	16.1

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Human Resources				
Salaries	**2,668**	2,557	111	4.3
Overtime	**3**	3	-	-
Employer's contributions	**344**	307	37	12.1
	3,015	2,867	148	5.2
Transport and communications	**141**	132	9	6.8
Professional, technical and other services	**964**	904	60	6.6
Rental, maintenance and repairs	**479**	458	21	4.6
Non-durable goods	**41**	49	(8)	(16.3)
Durable goods	**22**	26	(4)	(15.4)
	1,647	1,569	78	5.0
TOTAL	**4,662**	4,436	226	5.1
Legal Services				
Salaries	**1,703**	1,486	217	14.6
Overtime	**27**	13	14	n/a
Employer's contributions	**224**	179	45	25.1
	1,954	1,678	276	16.4
Transport and communications	**34**	34	-	-
Professional, technical and other services	**38**	38	-	-
Rental, maintenance and repairs	**215**	203	12	5.9
Non-durable goods	**15**	15	-	-
Durable goods	**8**	-	8	-
	310	290	20	6.9
TOTAL	**2,264**	1,968	296	15.0

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Technical Support				
Salaries	**2,623**	2,524	99	3.9
Overtime	**43**	47	(4)	(8.5)
Employer's contributions	**389**	362	27	7.5
	3,055	2,933	122	4.2
Transport and communications	**93**	99	(6)	(6.1)
Professional, technical and other services	**218**	217	1	0.5
Rental, maintenance and repairs	**699**	715	(16)	(2.2)
Non-durable goods	**73**	76	(3)	(3.9)
Durable goods	**92**	92	-	-
	1,175	1,199	(24)	(2.0)
Borrowing costs	**303**	326	(23)	(7.1)
TOTAL	**4,533**	4,458	75	1.7
Treasury				
Salaries	**4,568**	4,388	180	4.1
Overtime	**36**	50	(14)	(28.0)
Employer's contributions	**644**	593	51	8.6
	5,248	5,031	217	4.3
Transport and communications	**136**	134	2	1.5
Professional and administrative services	**904**	976	(72)	(7.4)
Rental, maintenance and repairs	**586**	553	33	6.0
Non-durable goods	**83**	82	1	1.2
Durable goods	**20**	24	(4)	(16.7)
	1,729	1,769	(40)	(2.3)
Internal allocation of E.D.P. costs	**927**	824	103	12.5
Borrowing costs	**1,373**	1,387	(14)	(1.0)
TOTAL	**9,277**	9,011	266	3.0

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
GENERAL ADMINISTRATION
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Other expenditures - General Administration				
Salaries	**988**	830	158	19.0
Employer's contributions	**134**	107	27	25.2
	1,122	937	185	19.7
Transport and communications	**34**	7	27	n/a
Professional, technical and other services	**34**	9	25	n/a
Rental, maintenance and repairs	**1**	-	1	-
Non-durable goods	**2**	-	2	-
Durable goods	**4**	-	4	-
	75	16	59	n/a
TOTAL	**1,197**	953	244	25.6
TOTAL - GENERAL ADMINISTRATION	**32,068**	30,561	1,507	4.9

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
VALUATION OF PROPERTIES
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Valuation of properties				
Salaries	**12,667**	12,175	492	4.0
Overtime	**213**	112	101	90.2
Employer's contributions	**1,841**	1,709	132	7.7
	14,721	13,996	725	5.2
Transport and communications	**496**	448	48	10.7
Professional, technical and other services	**1,995**	1,436	559	38.9
Rental, maintenance and repairs	**1,232**	1,058	174	16.4
Non-durable goods	**187**	127	60	47.2
Durable goods	**6**	43	(37)	(86.0)
	3,916	3,112	804	25.8
Internal allocation of E.D.P. costs	**1,646**	1,697	(51)	(3.0)
TOTAL - VALUATION	**20,283**	18,805	1,478	7.9

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
PUBLIC SECURITY
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Police Department				
Salaries - police officers	**254,923**	245,986	8,937	3.6
Overtime - police officers	**11,124**	11,713	(589)	(5.0)
Employer's contributions - police officers	**23,676**	23,282	394	1.7
Salaries - civilians	**39,383**	40,508	(1,125)	(2.8)
Overtime - civilians	**690**	734	(44)	(6.0)
Employer's contributions - civilians	**5,547**	5,686	(139)	(2.4)
	335,343	327,909	7,434	2.3
Transport and communications	**3,656**	4,531	(875)	(19.3)
Professional and administrative services	**6,372**	5,967	405	6.8
Rental, maintenance and repairs	**18,282**	19,493	(1,211)	(6.2)
Non-durable goods	**9,560**	9,081	479	5.3
Durable goods	**633**	1,357	(724)	(53.4)
	38,503	40,429	(1,926)	(4.8)
Internal allocation of E.D.P. costs	**7,258**	-	7,258	-
Borrowing costs	**16,429**	18,550	(2,121)	(11.4)
École nationale de police du Québec	**2,436**	2,580	(144)	(5.6)
TOTAL	**399,969**	389,468	10,501	2.7

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
PUBLIC SECURITY
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
9-1-1 Emergency Centre				
Salaries	**3,038**	2,940	98	3.3
Overtime	**115**	113	2	1.8
Employer's contributions	**431**	401	30	7.5
	3,584	3,454	130	3.8
Transport and communications	**174**	221	(47)	(21.3)
Professional, technical and other services	**1,092**	1,096	(4)	(0.4)
Rental, maintenance and repairs	**94**	85	9	10.6
Non-durable goods	**34**	26	8	30.8
Durable goods	**18**	21	(3)	(14.3)
	1,412	1,449	(37)	(2.6)
Borrowing costs	**422**	433	(11)	(2.5)
TOTAL	**5,418**	5,336	82	1.5
Emergency Preparedness Centre				
Salaries	**347**	335	12	3.6
Employer's contributions	**46**	40	6	15.0
	393	375	18	4.8
Transport and communications	**52**	45	7	15.6
Professional, technical and other services	**73**	81	(8)	(9.9)
Rental, maintenance and repairs	**21**	16	5	31.3
Non-durable goods	**5**	5	-	-
Durable goods	**8**	6	2	33.3
	159	153	6	3.9
Borrowing costs	**47**	46	1	2.2
TOTAL	**599**	574	25	4.4

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
PUBLIC SECURITY
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Other expenditures - Public Security				
Salaries	**6,093**	4,965	1,128	22.7
Overtime	**1,122**	1,294	(172)	(13.3)
Employer's contributions	**622**	553	69	12.5
	7,837	6,812	1,025	15.0
Transport and communications	**177**	149	28	18.8
Professional, technical and other services	**685**	642	43	6.7
Rental, maintenance and repairs	**216**	107	109	n/a
Non-durable goods	**389**	440	(51)	(11.6)
Durable goods	**383**	457	(74)	(16.2)
	1,850	1,795	55	3.1
Internal allocation of E.D.P. costs	**53**	-	53	-
Doubtful accounts or bads debts	**339**	1,500	(1,161)	(77.4)
TOTAL	**10,079**	10,107	(28)	(0.3)
TOTAL - PUBLIC SECURITY	**416,065**	405,485	10,580	2.6

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
MASS TRANSIT
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Mass transit				
Contribution to the Société de transport	**236,600**	231,600	5,000	2.2
Contribution to the Agence métropolitaine de transport	**24,350**	24,064	286	1.2
	260,950	255,664	5,286	2.1
Borrowing costs	**124,156**	136,564	(12,408)	(9.1)
TOTAL	**385,106**	392,228	(7,122)	(1.8)
Taxi Bureau				
Salaries	**1,213**	1,146	67	5.8
Overtime	**32**	31	1	3.2
Employer's contributions	**172**	156	16	10.3
	1,417	1,333	84	6.3
Transport and communications	**121**	119	2	1.7
Professional, technical and other services	**168**	160	8	5.0
Rental, maintenance and repairs	**55**	53	2	3.8
Non-durable goods	**53**	51	2	3.9
Durable goods	**67**	72	(5)	(6.9)
	464	455	9	2.0
Borrowing costs	**220**	223	(3)	(1.3)
TOTAL	**2,101**	2,011	90	4.5
Metropolitan Boulevard				
Borrowing costs	**964**	963	1	0.1
TOTAL - MASS TRANSIT	**388,171**	395,202	(7,031)	(1.8)

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
ENVIRONMENT
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Operation of the Wastewater Treatment Plant				
Salaries	**15,502**	15,027	475	3.2
Overtime	**510**	482	28	5.8
Employer's contributions	**2,618**	2,467	151	6.1
	18,630	17,976	654	3.6
Transport and communications	**421**	389	32	8.2
Professional, technical and other services	**1,461**	1,229	232	18.9
Rental, maintenance and repairs	**2,022**	1,665	357	21.4
Non-durable goods	**22,983**	21,609	1,374	6.4
Durable goods	**251**	407	(156)	(38.3)
	27,138	25,299	1,839	7.3
Internal allocation of E.D.P. costs	**2,248**	2,055	193	9.4
Borrowing costs	**135,195**	136,321	(1,126)	(0.8)
TOTAL	**183,211**	181,651	1,560	0.9
Air Pollution Control				
Salaries	**2,049**	1,989	60	3.0
Overtime	**23**	23	-	-
Employer's contributions	**289**	268	21	7.8
	2,361	2,280	81	3.6
Transport and communications	**88**	87	1	1.1
Professional, technical and other services	**46**	43	3	7.0
Rental, maintenance and repairs	**94**	91	3	3.3
Non-durable goods	**113**	111	2	1.8
Durable goods	**38**	40	(2)	(5.0)
	379	372	7	1.9
Borrowing costs	**242**	237	5	2.1
TOTAL	**2,982**	2,889	93	3.2

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
ENVIRONMENT
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Control of Industrial Discharges				
Salaries	**2,521**	2,207	314	14.2
Overtime	**46**	46	-	-
Employer's contributions	**363**	303	60	19.8
	2,930	2,556	374	14.6
Transport and communications	**75**	71	4	5.6
Professional, technical and other services	**356**	55	301	n/a
Rental, maintenance and repairs	**137**	111	26	23.4
Non-durable goods	**115**	106	9	8.5
Durable goods	**122**	108	14	13.0
	805	451	354	78.5
Borrowing costs	**305**	279	26	9.3
Contribution to the Water Saving Program	**4,632**	3,060	1,572	51.4
TOTAL	**8,672**	6,346	2,326	36.7
Food Inspection				
Salaries	**2,887**	2,787	100	3.6
Overtime	**7**	8	(1)	(12.5)
Employer's contributions	**415**	386	29	7.5
	3,309	3,181	128	4.0
Transport and communications	**138**	139	(1)	(0.7)
Professional, technical an other services	**29**	29	-	-
Rental, maintenance and repairs	**87**	83	4	4.8
Non-durable goods	**83**	82	1	1.2
Durable goods	**54**	55	(1)	(1.8)
	391	388	3	0.8
Borrowing costs	**251**	246	5	2.0
TOTAL	**3,951**	3,815	136	3.6

COMMUNAUTE URBAINE DE MONTREAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
ENVIRONMENT
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Other expenditures - Environment				
Salaries	**203**	197	6	3.0
Employer's contributions	**37**	36	1	2.8
TOTAL	**240**	233	7	3.0
TOTAL ENVIRONMENT	**199,056**	194,934	4,122	2.1

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
PLANNING AND DEVELOPMENT
(in thousands of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Planning of the territory				
Salaries	**738**	776	(38)	(4.9)
Overtime	**3**	3	-	-
Employer's contributions	**99**	99	-	-
	840	878	(38)	(4.3)
Transport and communications	**34**	32	2	6.3
Professional, technical and other services	**77**	77	-	-
Rental, maintenance and repairs	**69**	60	9	15.0
Non-durable goods	**22**	22	-	-
Durable goods	**8**	8	-	-
	210	199	11	5.5
Internal allocation of E.D.P. costs	**210**	205	5	2.4
Borrowing costs	**85**	81	4	4.9
TOTAL	**1,345**	1,363	(18)	(1.3)
Prospecting Foreign Investments				
Salaries	**115**	1,185	(1,070)	(90.3)
Employer's contributions	**14**	143	(129)	(90.2)
	129	1,328	(1,199)	(90.3)
Transport and communications	**4**	449	(445)	(99.1)
Professional, technical and other services	**-**	71	(71)	(100.0)
Rental, maintenance and repairs	**245**	289	(44)	(15.2)
Non-durable goods	**-**	18	(18)	(100.0)
Durable goods	**-**	23	(23)	(100.0)
	249	850	(601)	(70.7)
Contribution to Montréal International	**1,916**	240	1,676	n/a
TOTAL	**2,294**	2,418	(124)	(5.1)
TOTAL - PLANNING AND DEVELOPMENT	**3,639**	3,781	(142)	(3.8)

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
RECREATION AND CULTURE
(in thousand of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Nature Parks				
Salaries	**2,178**	1,911	267	14.0
Overtime	**12**	12	-	-
Employer's contributions	**299**	251	48	19.1
	2,489	2,174	315	14.5
Transport and communications	**252**	257	(5)	(1.9)
Professional, technical and other services	**740**	699	41	5.9
Rental, maintenance and repairs	**2,364**	2,458	(94)	(3.8)
Non-durable goods	**264**	246	18	7.3
Durable goods	**76**	75	1	1.3
	3,696	3,735	(39)	(1.0)
Borrowing costs	**17,911**	17,276	635	3.7
TOTAL	**24,096**	23,185	911	3.9
Conseil des arts				
Contribution to the Conseil des arts	**8,647**	8,647	-	-
TOTAL - RECREATION AND CULTURE	**32,743**	31,832	911	2.9

2001 BUDGET
DETAIL OF EXPENDITURES BY FUNCTION
RESERVE FOR EXPENDITURES NOT PROVIDED FOR AND CLAIMS
(in thousand of dollars)

	2001 Budget	2000 Budget	Variation	
	$	$	$	%
Reserve for expenditures not provided for and claims.....	**9,879**	8,461	1,418	16.8
TOTAL	**1,101,904**	1,089,061	12,843	1.2

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
DETAIL OF OPERATING EXPENDITURES
(in thousands of dollars)

	Salaries	Overtime	Employer's contributions	Transport and communications	Professional, technical and other services
	$	$	$	$	$
General administration					
Council and Executive Committee	1,193	2	245	78	166
Internal Audit	684	-	97	5	7
Secretary's Office	1,209	11	167	107	89
General Director's Office	264	1	33	46	84
Corporate Affairs	678	1	92	163	51
Information Technology Management	6,679	125	927	1,129	3,599
Human Resources	2,668	3	344	141	964
Legal Services	1,703	27	224	34	38
Technical Support	2,623	43	389	93	218
Treasury	4,568	36	644	136	904
Others	988	-	134	34	34
	23,257	249	3,296	1,966	6,154
Valuation of properties	12,667	213	1,841	496	1,995
Public security					
Police Department					
Police officers	254,923	11,124	23,676	-	-
Civilians	39,383	690	5,547	-	-
Goods and services	-	-	-	3,656	6,372
	294,306	11,814	29,223	3,656	6,372
9-1-1 Emergency Centre	3,038	115	431	174	1,092
Emergency Preparedness Centre	347	-	46	52	73
Others	6,093	1,122	622	177	685
	303,784	13,051	30,322	4,059	8,222
Mass transit					
Contribution to the Société de transport	-	-	-	-	-
Contribution to the Agence métropolitaine de transport	-	-	-	-	-
Financial costs - Mass transit	-	-	-	-	-
Taxi Bureau	1,213	32	172	121	168
Métropolitan Boulevard	-	-	-	-	-
	1,213	32	172	121	168
Environment					
Operation of the Wastewater Treatment Plant	15,502	510	2,618	421	1,461
Air Pollution Control	2,049	23	289	88	46
Control of Industrial Discharges	2,521	46	363	75	356
Food Inspection	2,887	7	415	138	29
Others	203	-	37	-	-
	23,162	586	3,722	722	1,892
Planning and development					
Planning of the territory	738	3	99	34	77
Prospecting Foreign Investments	115	-	14	4	-
	853	3	113	38	77
Recreation and culture					
Nature Parks	2,178	12	299	252	740
Contribution to the Conseil des arts	-	-	-	-	-
	2,178	12	299	252	740
Reserve for expenditure not provided for and claims	-	-	-	-	-
Total of operating expenditures	367,114	14,146	39,765	7,654	19,248

Rental, maintenance and repairs	Non durables goods	Financing cost	Contribution to organism	Other items	Internal allocation of E.D.P. costs	Operating expenditures 2001	Municipalities	Gouvernement du Québec
$	$	$	$	$	$	$	$	$
266	18	-	-	-	-	1,968	1,968	-
14	2	14	-	-	-	823	823	-
254	33	-	-	-	-	1,870	1,870	-
49	6	-	-	-	-	483	483	-
142	22	8	-	-	-	1,157	1,157	-
1,988	67	64	-	-	(12,342)	2,236	2,236	-
479	41	-	-	-	-	4,640	4,640	-
215	15	-	-	-	-	2,256	2,256	-
699	73	217	-	-	-	4,355	4,355	-
586	83	114	-	-	927	7,998	7,998	-
1	2	-	-	-	-	1,193	1,193	-
4,693	362	417	-	-	(11,415)	28,979	28,979	-
1,232	187	-	-	-	1,646	20,277	20,277	-
-	-	-	-	-	-	289,723	289,723	-
-	-	-	-	-	-	45,620	45,620	-
18,282	9,560	6,259	2,436	-	7,258	53,823	53,823	-
18,282	9,560	6,259	2,436	-	7,258	389,166	389,166	-
94	34	77	-	-	-	5,055	5,055	-
21	5	35	-	-	-	579	579	-
216	389	-	-	339	53	9,696	9,696	-
18,613	9,988	6,371	2,436	339	7,311	404,496	404,496	-
-	-	-	236,600	-	-	236,600	236,600	-
-	-	-	24,350	-	-	24,350	24,350	-
-	-	87,295	-	-	-	87,295	26,793	60,502
55	53	67	-	-	-	1,881	1,881	-
-	-	567	-	-	-	567	567	-
55	53	87,929	260,950	-	-	350,693	290,191	60,502
2,022	22,983	102,041	-	-	2,248	149,806	72,729	77,077
94	113	178	-	-	-	2,880	1,121	1,759
137	115	224	4,632	-	-	8,469	8,469	-
87	83	184	-	-	-	3,830	152	3,678
-	-	-	-	-	-	240	240	-
2,340	23,294	102,627	4,632	-	2,248	165,225	82,711	82,514
69	22	62	-	-	210	1,314	1,314	-
245	-	-	1,916	-	-	2,294	2,294	-
314	22	62	1,916	-	210	3,608	3,608	-
2,364	264	12,196	-	-	-	18,305	18,210	95
-	-	-	8,647	-	-	8,647	8,647	-
2,364	264	12,196	8,647	-	-	26,952	26,857	95
-	-	-	-	9,879	-	9,879	6,879	3,000
29,611	34,170	209,602	278,581	10,218	-	1,010,109	863,998	146,111

COMMUNAUTÉ URBAINE DE MONTRÉAL

BUDGET 2001
DETAIL OF OPERATING EXPENDITURES, OTHER FINANCIAL ACTIVITIES AND RESERVED FUNDS
(in thousands of dollars)

	Operating expenditures 2001	Principal reimbursements	
		Long-term debt	Working capital fund
	$	$	$
General administration			
Council and Executive Committee	1,968	-	-
Internal Audit	823	-	-
Secretary's Office	1,870	-	-
General Director's Office	483	-	-
Corporate Affairs	1,157	-	-
Information Technology Management	2,236	-	52
Human Resources	4,640	-	-
Legal Services	2,256	-	-
Technical Support	4,355	2,113	-
Treasury	7,998	-	1,259
Others	1,193	-	-
	28,979	2,113	1,311
Valuation of properties	20,277	-	-
Public security			
Police Department			
Police officers	289,723	-	-
Civilians	45,620	-	-
Goods and services	53,823	2,512	4,018
	389,166	2,512	4,018
9-1-1 Emergency Centre	5,055	-	329
Emergency Preparedness Centre	579	33	-
Others	9,696	-	-
	404,496	2,545	4,347
Mass transit			
Contribution to the Société de transport	236,600	-	-
Contribution to the Agence métropolitaine de transport	24,350	-	-
Borrowing costs - mass transit	87,295	65,167	-
Taxi Bureau	1,881	-	135
Métropolitan Boulevard	567	-	-
	350,693	65,167	135
Environment			
Operation of the Wastewater Treatment Plant	149,806	34,039	549
Air Pollution Control	2,880	172	-
Control of Industrial Discharges	8,469	217	-
Food Inspection	3,830	179	-
Others	240	-	-
	165,225	34,607	549
Planning and development			
Planning of the territory	1,314	-	-
Prospecting Foreign Investments	2,294	-	-
	3,608	-	-
Recreation and culture			
Nature Parks	18,305	9,295	109
Contribution to the Conseil des arts	8,647	-	-
	26,952	9,295	109
Reserve for expenditure not provided for and claims	9,879	-	-
TOTAL	1,010,109	113,727	6,451

Transfer to investment activities	Reserved funds		2001 Budget	Municipalities	Gouvernement du Québec
	Transfer from	Transfer to			
$	$	$	$	$	$
8	-	-	1,976	1,976	-
9	-	5	837	837	-
10	-	-	1,880	1,880	-
4	-	-	487	487	-
14	-	3	1,174	1,174	-
1,472	-	21	3,781	3,781	-
22	-	-	4,662	4,662	-
8	-	-	2,264	2,264	-
92	(2,113)	86	4,533	4,533	-
20	-	-	9,277	9,277	-
4	-	-	1,197	1,197	-
1,663	(2,113)	115	32,068	32,068	-
6	-	-	20,283	20,283	-
-	-	-	289,723	289,723	-
-	-	-	45,620	45,620	-
633	(2,512)	6,152	64,626	64,626	-
633	(2,512)	6,152	399,969	399,969	-
18	-	16	5,418	5,418	-
8	(33)	12	599	599	-
383	-	-	10,079	10,079	-
1,042	(2,545)	6,180	416,065	416,065	-
-	-	-	236,600	236,600	-
-	-	-	24,350	24,350	-
-	(58,797)	30,491	124,156	38,097	86,059
67	-	18	2,101	2,101	-
-	-	397	964	964	-
67	(58,797)	30,906	388,171	302,112	86,059
251	(31,040)	29,606	183,211	81,632	101,579
38	(172)	64	2,982	1,223	1,759
122	(217)	81	8,672	8,672	-
54	(179)	67	3,951	273	3,678
-	-	-	240	240	-
465	(31,608)	29,818	199,056	92,040	107,016
8	-	23	1,345	1,345	-
-	-	-	2,294	2,294	-
8	-	23	3,639	3,639	-
76	(9,295)	5,606	24,096	23,907	189
-	-	-	8,647	8,647	-
76	(9,295)	5,606	32,743	32,554	189
-	-	-	9,879	6,879	3,000
3,327	(104,358)	72,648	1,101,904	905,640	196,264

Complementary charts

2001 BUDGET
FINANCIAL ACTIVITIES 1999 TO 2001
(in thousands of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Revenue			
Apportionment to municipalities			
All municipalities	**834,500**	818,904	818,904
Certain municipalities	**600**	793	896
	835,100	819,697	819,800
Other revenue from local sources	**70,313**	73,162	66,188
Transfers	**175,961**	177,362	181,895
	1,081,374	1,070,221	1,067,883
Operating expenditures			
General administration	**28,979**	28,539	26,331
Valuation of properties	**20,277**	18,611	17,934
Public security	**404,496**	387,483	385,437
Mass transit	**350,693**	353,834	355,976
Environment	**165,225**	163,872	160,445
Planning and development	**3,608**	3,617	3,878
Recreation and culture	**26,952**	26,202	25,654
Reserve for expenditures not provided for and claims	**9,879**	1,000	545
	1,010,109	983,158	976,200
Other financial activities			
Principal reimbursements - long-term debt	**113,727**	54,457	77,014
Principal reimbursements - working capital fund	**6,451**	10,469	10,280
Transfer to investment activities	**3,327**	3,040	4,046
	1,133,614	1,051,124	1,067,540
Result of financial activities before appropriations	**(52,240)**	19,097	343
Appropriations			
Non allocated surplus	**16,242**	10,539	18,942
Excess and insufficiency of apportionment	**798**	1,257	(3,874)
Reserved funds			
Transfer from sinking fund	**104,358**	45,494	68,423
Transfer to sinking fund	**(72,648)**	(67,970)	(68,098)
Subtotal - Appropriations	**48,750**	(10,680)	15,393
Result before long-term financing	**(3,490)**	8,417	15,736
Refinancing charges financed by long-term debt	**3,490**	1,604	263
Net result	**-**	10,021	15,999

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
REVENUE AND APPROPRIATIONS 1999 TO 2001
(in thousands of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Apportionment to municipalities			
Apportionment for General expenditures	541,913	531,423	525,196
Apportionment for Mass transit expenditures	292,587	287,481	293,708
	834,500	818,904	818,904
Apportionment to certain municipalities	600	793	896
Total of apportionment to municipalities	835,100	819,697	819,800
Other revenue from local sources			
Services delivered			
General administration	3,929	3,955	5,587
Valuation of properties	1,505	298	176
Public security	16,012	15,707	12,463
Mass transit	333	325	294
Environment	766	1,285	1,015
Planning and development	723	630	102
Recreation and culture	871	871	831
	24,139	23,071	20,468
Other revenue			
Permits			
Mass transit	1,746	1,269	1,187
Environment	-	4	4
Fines and penalties			
Public security	3,390	5,300	2,921
Mass transit	75	75	71
Environment	180	130	166
Industrial sewer treatment charges			
Environment	7,000	5,000	3,143
Interests			
Municipalities	14,924	16,496	16,721
Gouvernement du Québec	18,859	21,817	21,507
	46,174	50,091	45,720
Total of other revenue from local sources	70,313	73,162	66,188

2001 BUDGET
REVENUE AND APPROPRIATIONS 1999 TO 2001 (continued)
(in thousands of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Transfers			
Government subsidies			
Mass transit			
Mass transit	77,013	80,152	81,106
Environment			
Operation of Wastewater Treatment Plant	93,320	91,579	95,153
Air Pollution Control	1,759	1,759	1,759
Food Inspection	3,678	3,678	3,678
Recreation and culture			
Nature Parks	191	194	199
Total of transfers	175,961	177,362	181,895
Total revenue	1,081,374	1,070,221	1,067,883
Appropriations			
Non allocated surplus	16,242	10,539	18,942
Excess and insufficiency of apportionment	798	1,257	(3,874)
Refinancing charges financed by long-term debt	3,490	1,604	263
TOTAL	1,101,904	1,083,621	1,083,214

COMMUNAUTE URBAINE DE MONTREAL

2001 BUDGET

OPERATING EXPENDITURES, OTHER FINANCIAL ACTIVITIES AND RESERVED FUNDS 1999 TO 2001

(in thousand of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Operating expenditures			
General administration			
Council and Executive Committee	1,968	2,084	1,923
Internal Audit	823	743	739
Secretary's Office	1,870	1,722	1,589
General Director's Office	483	464	403
Corporate Affairs	1,157	1,354	1,404
Information Technology Management	2,236	2,527	2,077
Human Resources	4,640	4,359	3,903
Legal Services	2,256	2,139	1,902
Technical Support	4,355	4,247	4,183
Treasury	7,998	7,947	7,364
Others	1,193	953	844
	28,979	28,539	26,331
Valuation of properties	20,277	18,611	17,934
Public security			
Police Department	389,166	372,500	374,809
9-1-1 Emergency Centre	5,055	4,638	3,362
Emergency Preparedness Centre	579	638	582
Others	9,696	9,707	6,684
	404,496	387,483	385,437
Mass transit			
Mass transit	348,245	351,716	354,109
Taxi Bureau	1,881	1,561	1,302
Metropolitan Boulevard	567	557	565
	350,693	353,834	355,976
Environment			
Operation of the Wastewater Treatment Plant	149,806	150,543	149,363
Air Pollution Control	2,880	2,727	2,633
Control of Industrial Discharges	8,469	6,802	5,103
Food Inspection	3,830	3,567	3,346
Others	240	233	-
	165,225	163,872	160,445

2001 BUDGET

OPERATING EXPENDITURES, OTHER FINANCIAL ACTIVITIES AND RESERVED FUNDS 1999 TO 2001 (continued)

(in thousand of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Planning and development	**1,314**	1,334	1,385
Planning of the territory	**2,294**	2,283	2,493
Prospecting Foreign Investments	**3,608**	3,617	3,878
Recreation and culture	**18,305**	17,555	17,096
Nature Parks	**8,647**	8,647	8,558
Contribution to the Conseil des arts	**26,952**	26,202	25,654
Reserve for expenditures not provided for and claims	**9,879**	1,000	545
Total of operating expenditures	**1,010,109**	983,158	976,200
Other financial activities			
Principal reimbursements - long-term debt	**113,727**	54,457	77,014
Principal reimbursements - working capital fund	**6,451**	10,469	10,280
Transfer to investment activities	**3,327**	3,040	4,046
	1,133,614	1,051,124	1,067,540
Reserved funds			
Transfer from sinking fund	**(104,358)**	(45,494)	(68,423)
Transfer to sinking fund	**72,648**	67,970	68,098
TOTAL	**1,101,904**	1,073,600	1,067,215

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
EXPENDITURES BY ITEM 1999 TO 2001
(in thousands of dollars)

	2001 Budget	2000 Forecast	1999 Actual
	$	$	$
Operating expenditures			
Remuneration - Police officers	272,900	262,093	267,074
Remuneration - Civilians	108,360	102,066	96,168
Employer's contributions	39,765	37,555	36,142
Transport and communications	7,654	7,406	6,965
Professional, technical and other services	19,248	17,364	15,192
Rental, maintenance and repairs	29,611	30,942	29,553
Non-durable goods	34,170	32,358	30,631
Financing costs			
Interest, foreign exchange losses and other charges on borrowings assumed by :			
Municipalities	71,887	72,107	74,318
Gouvernement du Québec	137,675	146,975	149,901
Other - Financing costs	40	40	43
Contribution to organism			
Société de transport	236,600	231,600	231,600
Agence métropolitaine de transport	24,350	23,866	24,098
Conseil des arts	8,647	8,647	8,558
Water Saving Program	4,632	3,635	2,540
École nationale de police du Québec	2,436	2,443	2,439
Montréal International	1,916	1,661	240
Other items			
Doubtful accounts or bads debts	339	1,400	193
Reserve for expenditures not provided for and claims	9,879	1,000	545
Total of operating expenditures	1,010,109	983,158	976,200
Other financial activities			
Principal reimbursements - long-term debt	113,727	54,457	77,014
Principal reimbursements - working capital fund	6,451	10,469	10,280
Transfer to investment activities	3,327	3,040	4,046
	1,133,614	1,051,124	1,067,540
Reserved funds			
Transfer from sinking fund	(104,358)	(45,494)	(68,423)
Transfer to sinking fund	72,648	67,970	68,098
TOTAL	1,101,904	1,073,600	1,067,215

2001 BUDGET
RATE PER 100$ OF FISCAL POTENTIAL 1997 TO 2001
Apportionments number 1 and 2 only

	GENERAL EXPENDITURES			MASS TRANSIT			TOTAL (2)	
	Apportionment no. 1 (1)			Apportionment no. 2 (1)				
	Fiscal Potential	Amount	Rate per 100$	Fiscal Potential	Amount	Rate per 100$	Amount	Rate per 100$
	(000$)	(000$)	$	(000$)	(000$)	$	(000$)	$
1997	120,018,976	532,783	0.4439	127,846,858	324,717	0.2540	857,500	0.6979
1998	119,505,741	495,103	0.4143	127,235,158	312,372	0.2455	807,475	0.6598
1999	121,024,291	525,196	0.4340	128,922,255	293,708	0.2278	818,904	0.6618
2000	119,350,701	531,423	0.4453	127,068,022	287,481	0.2262	818,904	0.6715
2001	117,985,630	541,913	0.4593	125,489,086	292,587	0.2332	834,500	0.6925

(1) Apportionment no. 1 : Apportionment to municipalities of the Community's general expenditures.
Apportionment no. 2 : Apportionment to municipalities of the mass transit expenditures.

(2) For comparison purposes with the 1997 and 1998 fiscal potentials, the 1999 à 2001 apportionments basis were divided by four in order to establish their average.

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001 BUDGET
APPORTIONMENTS NUMBER 1 AND 2 TO MUNICIPALITIES 1997 TO 2001 (1)
(in thousand of dollars)

	2001 Budget	2000	1999	1998	1997
	$	$	$	$	$
Anjou	19,910	19,472	19,307	18,927	20,326
Baie d'Urfé	3,613	3,486	3,447	3,386	3,623
Beaconsfield	8,635	8,334	8,464	8,581	9,080
Côte St-Luc	13,296	13,082	13,108	12,930	13,712
Dollard-des-Ormeaux	15,248	14,869	15,208	15,457	16,428
Dorval	21,834	21,156	20,947	19,947	21,419
Hampstead	4,375	4,294	4,484	4,570	4,830
Ile Bizard	5,024	4,817	4,790	4,837	5,099
Ile Dorval	25	24	24	24	25
Kirkland	9,967	9,360	9,311	9,501	9,905
Lachine	18,382	18,205	18,284	17,949	19,090
LaSalle	24,548	23,981	23,826	23,394	24,933
Montréal	457,988	451,459	451,499	445,393	471,741
Montréal-Est	7,400	7,407	7,365	7,272	7,666
Montréal-Nord	21,211	21,248	21,238	20,915	22,240
Montréal-Ouest	2,358	2,291	2,337	2,331	2,485
Mont-Royal	18,926	18,357	18,393	18,024	19,215
Outremont	12,512	11,968	11,889	11,729	12,477
Pierrefonds	14,209	13,725	13,824	14,055	14,848
Pointe-Claire	22,503	21,689	21,497	21,211	22,521
Roxboro	1,623	1,612	1,648	1,672	1,779
Saint-Laurent	59,106	57,927	58,091	56,650	60,775
Saint-Léonard	27,260	26,952	26,940	26,463	28,281
Sainte-Anne-de-Bellevue	3,185	3,113	3,053	3,029	3,184
Sainte-Geneviève	783	764	786	803	856
Senneville	1,296	1,244	1,237	1,219	1,277
Verdun	17,688	17,435	17,266	16,933	18,245
Westmount	21,595	20,633	20,641	20,273	21,440
TOTAL	**834,500**	818,904	818,904	807,475	857,500

(1) Apportionment no. 1 : Apportionment to municipalities of the Community's general expenditures.

Apportionment no. 2 : Apportionment to municipalities of the mass transit expenditures.

2001-2002-2003 Capital expenditure program

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
INVESTMENT ACTIVITIES
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
Sources of financing				
Amounts provided for by long-term debt (1)				
Municipalities	11,620	3,080	1,386	**16,086**
Gouvernement du Québec	3,013	-	-	**3,013**
Amounts provided for by the working capital fund	15,878	2,018	1,059	**18,955**
Transfer from financial activities - Apportionment to municipalities	3,327	-	-	**3,327**
TOTAL	**33,838**	**5,098**	**2,445**	**41,381**
Investment expenditures				
Municipalities				
General administration	3,815	-	-	**3,815**
Valuation of properties	6	-	-	**6**
Public security	21,174	-	-	**21,174**
Mass transit	67	2,384	-	**2,451**
Environment	3,342	1,696	1,059	**6,097**
Planning and development	8	-	-	**8**
Recreation and culture	2,413	1,018	1,386	**4,817**
	30,825	**5,098**	**2,445**	**38,368**
Gouvernement du Québec				
Mass transit	2,794	-	-	**2,794**
Environment	219	-	-	**219**
	3,013	-	-	**3,013**
TOTAL	**33,838**	**5,098**	**2,445**	**41,381**

(1) Excluding financing costs financed by long term debt of 3 490$ (1 050$ in 2000)

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
EXPENDITURES BY NATURE
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
Infrastructures				
Wastewater treatment plant	465	56	372	893
Metro extensions	2,794	2,062	-	4,856
Nature parks	2,338	1,018	1,386	4,742
Buildings				
Police Department	2,238	-	-	2,238
Administrative	263	322	-	585
Vehicles	6,884	91	91	7,066
Furniture and office equipment	1,818	-	-	1,818
Machinery, tools and equipment	2,953	762	356	4,071
Others				
Technological changes - Neighborhood Police	11,105	-	-	11,105
Electronic data processing system	1,369	787	240	2,396
Communication equipment	1,611	-	-	1,611
TOTAL	**33,838**	**5,098**	**2,445**	**41,381**

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
EXPENDITURES BY ITEM
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
Remuneration - civilians	479	238	160	**877**
Employer's contributions	75	41	29	**145**
Transport and communications	35	8	8	**51**
Professionnal, technical and others services	2,576	737	56	**3,369**
Rental, maintenance and repairs	81	-	-	**81**
Non-durable goods	303	56	111	**470**
Durable goods	29,395	1,907	2,013	**33,315**
Financing costs	724	111	68	**903**
Claims	170	2,000	-	**2,170**
TOTAL	**33,838**	**5,098**	**2,445**	**41,381**

COMMUNAUTÉ URBAINE DE MONTRÉAL

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
EXPENDITURES BY PROJECTS
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
PROJECTS FINANCED BY LONG-TERM BORROWING				
By-law 55				
Metro extensions	2,794	2,062	-	**4,856**
By-law 64				
Sewage treatment	287	-	-	**287**
By-law 47				
Nature parks				
Establishment of parks	75	-	-	**75**
Development of parks	2,263	1,018	1,386	**4,667**
	2,338	1,018	1,386	**4,742**
By-law 77				
Construction and development of various immovables used wholly by the Police Department or partly for administrative purpose by the Community	1,902	-	-	**1,902**
By-law 137				
Development work in the Northern Operational Center for the Police Department	398	-	-	**398**
By-law 144				
Development work in the Eastern Operational Center for the Police Department	81	-	-	**81**
By-law 148				
Acquisition and renovation of the Headquarters for the Police Department	120	-	-	**120**
By-law 152				
Acquisition of vehicles for the Police Department (1999)	419	-	-	**419**
By-law 155				
Acquisition of vehicles for the Police Department (2000)	529	-		**529**
By-law 156				
Renewal of the heavy vehicles fleet for the Wastewater Treatment Plant	361	-	-	**361**
By-law				
Acquisition of vehicles for the Police Department (2001)	5,404	-	-	**5,404**
Subtotal	14,633	3,080	1,386	**19,099**

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
EXPENDITURES BY PROJECTS (continued)
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
PROJECTS FINANCED BY THE WORKING CAPITAL FUNDS				
By-law 115 Capital expenditures related to General Fund Operation	178	56	372	**606**
By-law 120 Communication equipment for the Police Department	1,611	-	-	**1,611**
By-law 125 Neigborhood Police and other technological changes	11,105	-	-	**11,105**
By-law 138 Entry into service of thermal stabilization, optimization of operational equipment, management system and layout of premises, for the Wastewater Treatment Plant	845	186	145	**1,176**
By-law 146 Redevelopment of the premises of the Taxi Bureau	-	322	-	**322**
By-law 149 Year 2000 passage of the Data processing management system	6	-	-	**6**
Resolution of Council no 5738 - April 19th 2000 Odour reduction program and renewal of the Advant (Sicos) stations for the Wastewater Treatment Plant	542	256	211	**1,009**
By-law Integrated system of management identification for the Police Department	459	-	-	**459**
By-law Acquisition and implementation of an Executive information system for the Treasury Departement	250	-	-	**250**
By-law Data processing management system for the Water and Air Pollution Control Department	654	787	-	**1,441**
By-law Scientific equipment renewal and vehicles renewal program	228	411	331	**970**
Subtotal	15,878	2,018	1,059	**18,955**

2001-2002-2003 CAPITAL EXPENDITURE PROGRAM
EXPENDITURES BY PROJECTS (continued)
(in thousands of dollars)

	2001	2002	2003	Total
	$	$	$	$
TRANSFER OF FINANCIAL ACTIVITIES - APPORTIONMENT TO MUNICIPALITIES				
Durable goods				
Purchasing of durable goods by the services	3,327	-	-	**3,327**
Subtotal	3,327	-	-	**3,327**
TOTAL	33,838	5,098	2,445	**41,381**
Capital financing				
Long term borrowings	14,633	3,080	1,386	**19,099**
Loans from Working Capital Fund	15,878	2,018	1,059	**18,955**
Apportionment to municipalities	3,327	-	-	**3,327**
	33,838	**5,098**	**2,445**	**41,381**